

# 2003 GROUP FINANCIAL RESULTS

11 February 2004

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Media Release

## OCBC's Full Year 2003 Net Profit Grew 43% to S\$954 million Net Profit for Fourth Quarter rose 65% to S\$279 million

Singapore, 11 February 2004 – Oversea-Chinese Banking Corporation Limited ("OCBC Bank") today reported a net profit of S\$954 million for the financial year ended 31 December 2003, an increase of 43% compared to 2002, representing a record high for the Group. The earnings growth was driven by a substantial reduction in provisions, gains from the divestment of non-core assets and higher contributions from associates.

The Group's operating profit before provisions and goodwill amortisation fell by 2% to S\$1,338 million, mainly due to a 5% decline in net interest income as a result of increased competition driving down interest margins. Non-interest income increased by 6%, boosted by gains from the divestment of non-core assets which contributed S\$128 million. The divestments comprised shares in Fraser and Neave Limited ("F&N") and WBL Corporation Limited, and a residential development site at Mount Emily Road. Fee and commission income was largely unchanged from 2002, but showed a strong rebound in the second half compared to the first half which was affected by weak investment sentiments and economic uncertainties. Operating expenses for the year rose marginally by 1%.

Provisions fell by 55% from S\$501 million in 2002 to S\$225 million in 2003, reflecting the significant progress made in strengthening the Group's credit processes and asset quality since the second half of 2002. The Group's non-performing loans ("NPLs") ratio improved from 8.1% at the end of 2002 to 6.9% at the end of 2003, while cumulative provision coverage increased from 62.4% to 67.0% of total NPLs.

Pretax contribution from associates increased by 46% to S\$235 million, due to higher profits from insurance associate Great Eastern Holdings Limited, and a S\$14 million gain from the sale of an associate's stake in Raffles Hotel.

The total after-tax gain from the divestment of non-core assets, including the gain reflected under the associates line, was S\$126 million in 2003. Excluding this amount, the Group's net profit in 2003 would be S\$828 million, an increase of 24% over 2002.

The Board of OCBC Bank has recommended a final dividend of 12 cents per share for ordinary shareholders, bringing the total dividend for 2003 to 23 cents, an increase of 15% compared to the total dividend of 20 cents for 2002.

#### Fourth Quarter 2003 Results

Compared to the fourth quarter of 2002, net profit in the fourth quarter of 2003 rose by 65% to S\$279 million. Operating profit before provisions and goodwill amortisation increased by 2% year-on-year to S\$358 million, driven by a 13% growth in fee and commission income as well as the divestment gain from the property at Mount Emily Road. Net interest income declined by 2%, while operating expenses were unchanged from a year ago. Provisions in the fourth quarter amounted to S\$54 million, 58% lower than in the same period in 2002. Associates' contribution rose by 100% to S\$94 million resulting from higher earnings from Great Eastern Holdings as well as a S\$14 million gain from Raffles Investments' sale of Raffles Hotel.

#### **Full Year Results**

#### **Net Interest Income**

Net interest income in 2003 fell by 5% to S\$1,435 million, as increased competition led to lower interest margins, offseting the impact of a higher loan volume. Net interest margin fell by 12 basis points, from 2.02% in 2002 to 1.90% in 2003.

Customer loans grew by 5% from the end of 2002 to S\$52.59 billion as at the end of 2003, driven by growth in consumer loans. Housing loans expanded by 25% to S\$15.38 billion, while loans to professionals and individuals increased by 7% to S\$8.13 billion. Consumer loans now account for 45% of the Group's loan portfolio, compared to 40% at the end of 2002.

#### **Non-Interest Income**

Total non-interest income grew by 6% to S\$758 million in 2003. Dividends and other income were higher due to gains from the divestment of non-core assets. The gains comprised S\$78 million from the disposal of shares in F&N, S\$46 million from the sale of the property at Mount Emily Road, and S\$4 million from the disposal of shares in WBL Corporation Limited.

Fee and commission income registered a strong 19% rebound in the second half of 2003 compared to the first half, as investment sentiments and stock market turnover recovered. This helped to make up for the lower distribution fees from unit trusts and bancassurance products in the first half of 2003. For the full year, fee and commission income was S\$373 million, similar to the level in 2002. Growth was registered in brokerage income, loan-related fees, credit card and fund management income.

Strong retail sales in treasury and structured products helped boost the Group's total sales of wealth management products in Singapore and Malaysia to a record S\$5.2 billion in 2003, compared to S\$3.9 billion in 2002. Sales of treasury and structured products in Singapore doubled from S\$1.5 billion to S\$3.0 billion. Unit trust sales in the two major markets totalled S\$1.2 billion, while bancassurance sales contributed S\$1.0 billion.

The Group recorded a net loss of S\$19 million in securities and derivatives dealing in 2003, compared to a net gain of S\$61 million in 2002. In the second half of the year, an unexpected spike in long term interest rates resulted in losses from the disposal of Singapore Government Securities and corporate debt securities, the latter comprising mainly securities related to a primary market underwriting transaction. The S\$19 million net loss also included some unrealised losses on interest rate derivatives.

#### **Operating Expenses**

Costs were managed tightly during 2003 in view of the sluggish economic environment. Compared to 2002, operating expenses rose only marginally by 1%, to S\$855 million. Increases in staff costs and premises and equipment costs were offset by lower professional and business promotion costs. The Group's cost-to-income ratio for 2003 was 39.0%, slightly above the 38.2% in 2002.

#### **Provisions and Asset Quality**

Total provisions in 2003 fell 55% to S\$225 million. Specific provisions for loans fell by 47% from S\$365 million in 2002 to S\$194 million in 2003. Specific provisions for diminution in value of investment securities and other assets also declined sharply, from S\$163 million in 2002 to S\$57 million in 2003. The S\$57 million provisions comprised provisions of S\$49 million for the Group's properties, down from S\$84 million in 2002, and provisions of S\$8 million for investments and other assets, down from S\$79 million in 2002.

As at 31 December 2003, the Group's NPLs were S\$3.83 billion, a reduction of 12% or S\$521 million compared to 31 December 2002. The NPL ratio improved to 6.9% from 8.1% in December 2002.

Cumulative specific and general provisions amounted to S\$2.57 billion or 67.0% of total NPLs as at 31 December 2003, up from 62.4% in December 2002. Cumulative specific provisions covered 100% of unsecured NPLs, similar to the level in December 2002. The Group's general provisions ratio (over net loans) was at a comfortable 2.3%.

#### Conclusion

Commenting on the Group's performance and outlook, CEO David Conner said:

"2003 has been a difficult year for most companies and individuals in Singapore, and against this backdrop, OCBC has done well. Even excluding the non-core gains, our net profit increased by 24% over 2002. The large reduction in provisions is an important achievement as it reflects an improved credit process and stronger asset quality. We are also encouraged by the growth in net interest income and fee income in the second half, and by the market share gains we have made in consumer loans.

The global economic outlook has brightened considerably over the past few months, giving us some sense of optimism for 2004. However, we must also be prepared for any adverse changes in the external environment. OCBC is in a strong position to capitalise on the growth opportunities ahead, and we will continue to press on in executing our New Horizons strategic initiatives."

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## FINANCIAL REVIEW

## Highlights

- Net profit attributable to shareholders rose 43% to S\$954 million in 2003, due to lower provisions, gains from divestment of non-core assets and higher contributions from associates.
- Operating profit before provisions and goodwill decreased by 2% to S\$1,338 million, largely due to a 5% decline in net interest income as a result of increased competition driving down interest margins. Fee and commission income and operating expenses were stable compared to 2002.
- Compared to the fourth quarter of 2002 ("4Q02"), net profit in the fourth quarter of 2003 ("4Q03") rose by 65% to S\$279 million, while operating profit before provisions and goodwill increased by 2% to S\$358 million.
- Loans to non-bank customers grew by 5% year-on-year to S\$52.59 billion as at 31 December 2003, led by growth in housing loans and loans to professionals and private individuals.
- NPLs declined 12% year-on-year to S\$3.83 billion as at 31 December 2003. The ratio of NPLs to total non-bank loans improved from 8.1% to 6.9%. Provision coverage of NPLs increased from 62.4% to 67.0%.
- Group Tier 1 and total capital adequacy ratios strengthened to 12.6% and 21.8% respectively (December 2002: 11.5% and 20.9% respectively).
- Earnings per ordinary share increased by 39% from 52 cents in 2002 to 72 cents in 2003. Return on ordinary shareholders' funds improved from 7.4% to 10.0%.
- Net asset value ("NAV") per ordinary share was S\$7.16 as at 31 December 2003, and including the unrealised valuation surplus of S\$2.79 per share, NAV per share was S\$9.95.

## **Financial Summary**

|  | Full Year    | Full Year    |         | 4th Qtr | 4th Qtr |         | 3rd Qtr      |
|--|--------------|--------------|---------|---------|---------|---------|--------------|
|  | 2003         | 2002         | + / (-) | 2003    | 2002    | + / (-) | 2003         |
|  | S\$m         | S\$m         | %       | S\$m    | S\$m    | %       | S\$m         |
| Selected profit and loss data :  |              |              |         |         |         |         |              |
| Net interest income  | 1,435        | 1,509        | (5)     | 369     | 376     | (2)     | 359          |
| Fees and commissions   | 373          | 374          | (0)     | 103     | 91      | 13      | 100          |
| Dividends  | 75           | 34           | 122     | 8       | 4       | 83      | 36           |
| Rental income  | 64           | 77           | (17)    | 18      | 17      | 6       | 16           |
| Other income   | 247          | 228          | 8       | 76      | 79      | (4)     | 78           |
| Total income   | 2,193        | 2,222        | (1)     | 575     | 569     | 1       | 589          |
| Less : Operating expenses  | 855          | 849          | 1       | 216     | 217     | (0)     | 214          |
| Operating profit   | 1,338        | 1,372        | (2)     | 358     | 352     | 2       | 375          |
| Less : Goodwill amortisation   | 127          | 127          | (0)     | 32      | 32      | (0)     | 32           |
| Less : Total provisions  | 225          | 501          | (55)    | 54      | 130     | (58)    | 37           |
| Add : Share of associated companies' results                               | 235          | 161          | 46      | 94      | 47      | 100     | 52           |
| Profit before tax  | 1,222        | 906          | 35      | 366     | 237     | 54      | 358          |
| Net profit attributable to shareholders                                    | 954          | 667          | 43      | 279     | 169     | 65      | 292          |
| Cash basis net profit attributable to shareholders <sup>1/</sup>           | 1,081        | 794          | 36      | 310     | 201     | 55      | 324          |
|  | 1,001        | 101          | 00      | 010     | 201     | 00      | 021          |
| Selected balance sheet data :  |              |              |         |         |         |         |              |
| Total assets   | 84,497       | 84,051       | 1       | 84,497  | 84,051  | 1       | 84,342       |
| Loans to non-bank customers (net of provisions)                            | 50,155       | 47,367       | 6       | 50,155  | 47,367  | 6       | 48,967       |
| Deposits of non-bank customers   | 53,460       | 53,948       | (1)     | 53,460  | 53,948  | (1)     | 53,892       |
| Ordinary shareholders' funds   | 9,166        | 9,224        | (1)     | 9,166   | 9,224   | (1)     | 8,913        |
| Total shareholders' funds  | 10,059       | 9,224        | 9       | 10,059  | 9,224   | 9       | 9,806        |
| Key Indicators :   |              |              |         |         |         |         |              |
| Ratios (% p.a.)  |              |              |         |         |         |         |              |
| Return on ordinary shareholders' funds <sup>2/</sup>                       | 10.0         | 7.4          |         | 11.8    | 7.3     |         | 12.2         |
| Return on ordinary shareholders' funds <sup>2/</sup> – Cash                |              |              |         |         |         |         |              |
| basis <sup>1/</sup>  | 11.4         | 8.8          |         | 13.2    | 8.7     |         | 13.6         |
| Return on total shareholders' funds  | 9.8          | 7.4          |         | 11.2    | 7.3     |         | 11.9         |
| Return on total shareholders' funds – Cash basis <sup>1/</sup>             | 11.1         | 8.8          |         | 12.4    | 8.7     |         | 13.2         |
| Return on assets   | 1.13         | 0.80         |         | 1.30    | 0.80    |         | 1.37         |
| Return on assets Cash basis <sup>1/</sup>                                  | 1.28         | 0.95         |         | 1.45    | 0.95    |         | 1.52         |
| Per ordinary share data (S\$)  |              |              |         |         |         |         |              |
| Basic earnings per ordinary share (annualised) <sup>3/</sup>               | 0.72         | 0.52         | 39      | 0.81    | 0.52    | 55      | 0.90         |
| Cash earnings per ordinary share (annualised) <sup>1/</sup>                | 0.72         | 0.52         | 33      | 0.90    | 0.52    | 47      | 0.90         |
| Cash carnings per oraniary share (annualised)                              | 0.02         | 0.02         | 55      | 0.50    | 0.02    | 41      | 0.99         |
| Net asset value per ordinary share   | 7 4 4        | 7 4 5        | •       | 7 4 0   |         | 0       | 6.00         |
| <ul><li>Before valuation surplus</li><li>After valuation surplus</li></ul> | 7.16<br>9.95 | 7.15<br>9.69 | 0       | 7.16    | 7.15    | 0<br>3  | 6.96<br>9.75 |
|  | 9 9 9        | 0.60         | 3       | 9.95    | 9.69    | -7      | u /5         |

<sup>1/</sup> Excluding goodwill amortisation charge <sup>2/</sup> Calculated after deducting preference shares dividends paid and estimated to be due as at 31 December 2003 from net profit attributable to shareholders <sup>37</sup> Calculated after deducting declared and/or paid preference shares dividends from net profit attributable to shareholders <sup>47</sup> Some of the figures may not add up to the relevant totals due to rounding

#### **Net Interest Income**

Net interest income in 2003 fell by 5% to S\$1,435 million, as increased competition led to lower interest margins, offsetting the impact of a higher loan volume. Net interest margin fell by 12 basis points from 2.02% in 2002 to 1.90% in 2003.

Compared to 4Q02, net interest income in 4Q03 fell by 2%, while net interest margin was lower by 5 basis points. However, compared to 3Q03, net interest income in 4Q03 showed an increase of 3%, as a result of better customer spreads, higher returns on net available funds and higher loan volume.

## Average Balance Sheet (Full Year Trend)

|   | Full Year 2003        |       |         | Full Year 2002        |       |         |  |
|---|-----------------------|-------|---------|-----------------------|-------|---------|--|
|   | Average               |       | Average | Average               |       | Average |  |
|   | Balance <sup>1/</sup> |       | Rate    | Balance <sup>1/</sup> |       | Rate    |  |
|   | S\$m                  | S\$m  | %       | S\$m                  | S\$m  | %       |  |
| Assets  |                       |       |         |                       |       |         |  |
| Loans and advances to non-bank customers  | 48,309                | 1,791 | 3.71    | 47,739                | 2,055 | 4.30    |  |
| Placements with and loans to banks  | 14,526                | 267   | 1.84    | 14,941                | 312   | 2.09    |  |
| Other interest earning assets 2/  | 12,610                | 322   | 2.55    | 11,913                | 363   | 3.04    |  |
| Total interest earning assets   | 75,445                | 2,381 | 3.16    | 74,593                | 2,729 | 3.66    |  |
| Non-interest earning assets   | 8,873                 | -     | -       | 8,722                 | -     | -       |  |
| Total assets <sup>4/</sup>  | 84,317                | -     |         | 83,315                | -     | -       |  |
| Liabilities   |                       |       |         |                       |       |         |  |
| Deposits of non-bank customers and<br>Floating rate negotiable certificates of deposits | 55,452                | 681   | 1.23    | 56,378                | 895   | 1.59    |  |
| Deposits and balances and banks   | 12,135                | 158   | 1.30    | 11,695                | 210   | 1.79    |  |
| Other borrowings <sup>3/</sup>  | 4,175                 | 106   | 2.54    | 4,042                 | 115   | 2.85    |  |
| Total interest bearing liabilities  | 71,763                | 946   | 1.32    | 72,116                | 1,220 | 1.69    |  |
| Non-interest bearing liabilities 4/   | 2,780                 | -     | -       | 2,189                 | -     | -       |  |
| Total liabilities   | 74,543                | -     |         | 74,305                | -     | -       |  |
| Net interest income/margin <sup>4/</sup>  |                       | 1,435 | 1.90    |                       | 1,509 | 2.02    |  |

<sup>1/</sup> Average balances are based on monthly averages

<sup>2/</sup> Comprise debt securities, government securities and treasury bills

<sup>37</sup> Comprise debt securities issued, including the S\$3.88 billion Upper Tier 2 subordinated debt issued in July 2001, and bills payable <sup>47</sup> 2002 figures have been re-stated to net off provisions against the assets, instead of reporting provisions as non-interest bearing liabilities. Consequently, 2002's net interest margins have been re-stated.

### Net Interest Income (continued)

#### Average Balance Sheet (Quarterly Trend)

|  | 4th Quarter 2003      |         |         | 4th Q                 | uarter 20 | 002     | 3rd Quarter 2003      |      |         |  |
|--|-----------------------|---------|---------|-----------------------|-----------|---------|-----------------------|------|---------|--|
|  | Average               |         | Average | Average               |           | Average | Average               |      | Average |  |
|  | Balance <sup>1/</sup> | nterest | Rate    | Balance <sup>1/</sup> | Interest  | Rate    | Balance <sup>1/</sup> |      | Rate    |  |
|  | S\$m                  | S\$m    | %       | S\$m                  | S\$m      | %       | S\$m                  | S\$m | %       |  |
| Assets   |                       |         |         |                       |           |         |                       |      |         |  |
| Loans and advances to non-bank customers   | 49,477                | 452     | 3.62    | 46,813                | 488       | 4.13    | 48,616                | 441  | 3.60    |  |
| Placements with and loans to banks   | 12,977                | 66      | 2.00    | 16,428                | 83        | 2.00    | 14,511                | 62   | 1.69    |  |
| Other interest earning assets 2/   | 12,903                | 83      | 2.55    | 11,732                | 94        | 3.19    | 12,770                | 81   | 2.52    |  |
| Total interest earning assets  | 75,357                | 600     | 3.16    | 74,973                | 665       | 3.52    | 75,897                | 585  | 3.06    |  |
| Non-interest earning assets  | 9,502                 | -       | -       | 8,715                 | -         | -       | 8,508                 | -    | -       |  |
| Total assets <sup>4/</sup>   | 84,859                | -       |         | 83,687                | -         |         | 84,405                | -    |         |  |
| Liabilities  |                       |         |         |                       |           |         |                       |      |         |  |
| Deposits of non-bank customers<br>and floating rate negotiable<br>certificates of deposits | 55,295                | 159     | 1.14    | 55,369                | 208       | 1.49    | 54,758                | 160  | 1.16    |  |
| Deposits and balances of banks   | 12,665                | 42      | 1.33    | 12,638                | 55        | 1.72    | 13,039                | 40   | 1.22    |  |
| Other borrowings <sup>3/</sup>   | 4,188                 | 30      | 2.82    | 4,070                 | 26        | 2.52    | 4,192                 | 26   | 2.48    |  |
| Total interest bearing liabilities   | 72,147                | 231     | 1.27    | 72,077                | 288       | 1.59    | 71,988                | 226  | 1.24    |  |
| Non-interest bearing liabilities 4/  | 2,770                 | -       | -       | 2,467                 | -         | -       | 2,675                 | -    | -       |  |
| Total liabilities  | 74,917                | -       |         | 74,544                | -         | _       | 74,663                | -    | -       |  |
| Net interest income/margin 4/  |                       | 369     | 1.94    |                       | 376       | 1.99    |                       | 359  | 1.88    |  |

<sup>1/</sup> Average balances are based on monthly averages
<sup>2/</sup> Comprise debt securities, government securities and treasury bills

<sup>37</sup> Comprise debt securities issued, including the S\$3.88 billion Upper Tier 2 subordinated debt issued in July 2001, and bills payable

<sup>4/</sup> 2002 figures have been re-stated to net off provisions against the assets, instead of reporting provisions as non-interest bearing liabilities. Consequently, 2002's net interest margins have been re-stated.

#### **Non-Interest Income**

|                                       | Full Year<br>2003 | Full Year<br>2002 | + / (-) | 4th Qtr<br>2003 | 4th Qtr<br>2002 | + / (-) | 3rd Qtr<br>2003 |
|---------------------------------------|-------------------|-------------------|---------|-----------------|-----------------|---------|-----------------|
|                                       | S\$m              | S\$m              | %       | S\$m            | S\$m            | %       | S\$m            |
| Fee and commission income             |                   |                   |         |                 |                 |         |                 |
| Brokerage                             | 62                | 57                | 8       | 19              | 10              | 87      | 22              |
| Bancassurance                         | 33                | 35                | (7)     | 12              | 12              | 2       | 8               |
| Unit trust distribution               | 35                | 44                | (21)    | 8               | 5               | 79      | 11              |
| Fund management                       | 19                | 17                | 12      | 5               | 4               | 22      | 5               |
| Credit cards                          | 30                | 27                | 11      | 9               | 8               | 18      | 7               |
| Loan-related                          | 73                | 68                | 8       | 17              | 24              | (30)    | 18              |
| Trade-related                         | 30                | 32                | (4)     | 8               | 8               | 0       | 8               |
| Guarantees                            | 18                | 18                | (4)     | 4               | 4               | (19)    | 4               |
| Investment banking                    | 12                | 14                | (14)    | 4               | 3               | 39      | 3               |
| Service charges                       | 53                | 50                | 6       | 16              | 11              | 50      | 12              |
| Others                                | 8                 | 12                | (34)    | 1               | 2               | (74)    | 3               |
| Total                                 | 373               | 374               | (0)     | 103             | 91              | 13      | 100             |
| Dividends                             | 75                | 34                | 122     | 8               | 4               | 83      | 36              |
| Rental income                         | 64                | 77                | (17)    | 18              | 17              | 6       | 16              |
| Other income                          |                   |                   |         |                 |                 |         |                 |
| Dealing in foreign exchange           | 61                | 48                | 27      | 16              | 16              | 1       | 14              |
| Dealing in securities and derivatives | (19)              | 61                | n.m.    | (10)            | 35              | n.m.    | (38)            |
| Disposal of investment securities     | 92                | 47                | 97      | 7               | #               | n.m.    | 82              |
| Disposal of associated companies      | 0                 | 10                | (100)   | 0               | 10              | (100)   | 0               |
| Disposal of properties                | 47                | #                 | n.m.    | 46              | #               | n.m.    | #               |
| Others                                | 66                | 62                | 6       | 17              | 18              | (10)    | 20              |
| Total                                 | 247               | 228               | 8       | 76              | 79              | (4)     | 78              |
| Total non-interest income             | 758               | 712               | 6       | 206             | 192             | 7       | 230             |
| Fees and Commissions/Total Income     | 17.0%             | 16.8%             |         | 18.0%           | 16.1%           |         | 16.9%           |
| Non-Interest Income/Total Income      | 34.6%             | 32.1%             |         | 35.8%           | 33.8%           |         | 39.1%           |

# - Amount under S\$500,000.

Total non-interest income grew by 6% to S\$758 million in 2003, boosted by the gains from divestments of non-core assets which contributed a total of S\$128 million, reflected under dividend income and other income. The gains comprised S\$78 million from disposal of F&N shares, S\$46 million from the sale of a residential development site at Mount Emily Road, and S\$4 million from disposal of WBL Corporation shares.

Fee and commission income amounted to S\$373 million in 2003, largely unchanged from 2002. Growth in brokerage income, loan-related fees, credit card and fund management income offset the lower income from unit trusts and bancassurance which was mainly due to the weak investment sentiments in the first half of the year.

The Group recorded a net loss of S\$19 million in securities and derivatives dealing in 2003, compared to a net gain of S\$61 million in 2002. In the second half of the year, an unexpected spike in long term interest rates resulted in losses from the disposal of Singapore Government Securities and corporate debt securities, the latter comprising mainly securities related to a primary market underwriting deal. The S\$19 million net loss also included some unrealised losses on interest rate derivatives.

Compared to 4Q02, non-interest income in 4Q03 grew by 7% to S\$206 million. The gain from the sale of the Mount Emily property and the higher fee and commission income more than offset the loss in securities and derivatives dealing.

## **Operating Expenses**

|   | Full Year    | Full Year    |              | 4th Qtr      | 4th Qtr      |              | 3rd Qtr      |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|   | 2003<br>S\$m | 2002<br>S\$m | + / (-)<br>% | 2003<br>S\$m | 2002<br>S\$m | + / (-)<br>% | 2003<br>S\$m |
| Staff costs                               | 478          | 465          | 3            | 119          | 113          | 5            | 121          |
| Premises and equipment                    |              |              |              |              |              |              |              |
| Depreciation of fixed assets              | 81           | 73           | 12           | 17           | 20           | (15)         | 18           |
| Amortisation of computer software costs   | 20           | 11           | 86           | 6            | 3            | 81           | 5            |
| Maintenance and hire of fixed assets      | 36           | 24           | 49           | 8            | 6            | 34           | 7            |
| Rental expenses                           | 18           | 22           | (17)         | 4            | 4            | 17           | 4            |
| Others                                    | 69           | 62           | 10           | 15           | 18           | (15)         | 18           |
| Total                                     | 225          | 192          | 17           | 50           | 51           | (1)          | 52           |
| Other operating expenses                  | 157          | 178          | (12)         | 47           | 52           | (10)         | 41           |
|   | 860          | 835          | 3            | 216          | 216          | (0)          | 214          |
| Restructuring and other integration costs | (5)          | 14           | n.m.         | #            | 1            | (89)         | #            |
| Total operating expenses                  | 855          | 849          | 1            | 216          | 217          | (0)          | 214          |
| Group staff strength – period end         | 7,424        | 7,477        | (1)          | 7,424        | 7,477        | (1)          | 7,394        |
| Group staff strength – average            | 7,350        | 7,777        | (5)          | 7,398        | 7,485        | (1)          | 7,347        |
| Cost-to-income ratio                      | 39.0%        | 38.2%        |              | 37.6%        | 38.1%        |              | 36.4%        |

# - Amount under S\$500,000.

Costs were managed tightly during 2003 in view of the sluggish economic environment. Compared to 2002, operating expenses rose only marginally by 1%, to \$\$855 million.

Increases in staff costs and premises and equipment costs were offset by lower professional and business promotion costs. Premises and equipment costs rose by 17% as a result of a S\$10 million write-off of fixed assets in the second quarter, coupled with higher computer charges and amortisation of software costs following the commissioning of the new core banking system in 2002.

The Group's cost-to-income ratio for 2003 was 39.0%, slightly above the 38.2% in 2002.

### **Provision Charge**

|   | Full Year | Full Year |         | 4th Qtr | 4th Qtr |         | 3rd Qtr |
|---|-----------|-----------|---------|---------|---------|---------|---------|
|   | 2003      | 2002      | + / (-) | 2003    | 2002    | + / (-) | 2003    |
|   | S\$m      | S\$m      | %       | S\$m    | S\$m    | %       | S\$m    |
| Specific provision for loan losses                                  |           |           |         |         |         |         |         |
| – Singapore   | 191       | 221       | (14)    | 34      | 16      | 117     | 37      |
| – Malaysia  | 55        | 111       | (50)    | 12      | 46      | (73)    | 4       |
| <ul> <li>Other regional countries</li> </ul>                        | (27)      | 6         | n.m.    | #       | 1       | n.m.    | (9)     |
| - Others  | (25)      | 27        | n.m.    | 1       | (8)     | n.m.    | (2)     |
| Sub-Total   | 194       | 365       | (47)    | 47      | 55      | (15)    | 30      |
| General provision for loan losses                                   |           |           |         |         |         |         |         |
| <ul> <li>Five regional countries <sup>1/</sup></li> </ul>           | (31)      | (23)      | n.m.    | #       | 1       | (92)    | #       |
| <ul> <li>Singapore &amp; others</li> </ul>                          | 5         | (5)       | n.m.    | 2       | #       | 4,134   | 2       |
| Sub-Total   | (26)      | (27)      | n.m.    | 2       | 1       | 167     | 2       |
| Specific provision for diminution in value of investment securities |           |           |         |         |         |         |         |
| and other assets  | 57        | 163       | (65)    | 5       | 74      | (92)    | 5       |
| Total provision charge  | 225       | 501       | (55)    | 54      | 130     | (58)    | 37      |

<sup>1/</sup> Five regional countries comprise Malaysia, Indonesia, Thailand, South Korea and the Philippines

# - Amount under S\$500,000.

Total provisions in 2003 amounted to S\$225 million, a decrease of 55% from S\$501 million in 2002.

Specific provisions for loans fell by 47% from S\$365 million in 2002 to S\$194 million in 2003. Provisions for both new and existing NPLs were lower, reflecting the substantial progress made in strengthening the Group's credit processes and overall asset quality, coupled with a gradually improving economic environment during the latter half of 2003.

Specific provisions for diminution in value of investment securities and other assets also registered a sharp decline, from S\$163 million in 2002 to S\$57 million in 2003. Provisions for the Group's properties fell from S\$84 million to S\$49 million, while provisions for investments and other assets fell from S\$79 million to S\$8 million.

There was a net write-back of general provisions amounting to S\$26 million in 2003, compared to S\$27 million net write-back in 2002.

In 4Q03, total provisions were S\$54 million, a decline of 58% year-on-year. The decline came largely from lower provisions for properties and investments.

### Loans and Advances

|                          | 31 Dec 2003 | 31 Dec 2002 | + / (-) | 30 Sep 2003 |
|--------------------------|-------------|-------------|---------|-------------|
|                          | S\$m        | S\$m        | %       | S\$m        |
| Loans to customers       | 52,159      | 49,587      | 5       | 51,083      |
| Bills receivable         | 429         | 297         | 44      | 317         |
| Gross loans to customers | 52,589      | 49,884      | 5       | 51,400      |
| Less Provisions:         |             |             |         |             |
| Specific provisions      | 1,251       | 1,306       | (4)     | 1,250       |
| General provisions       | 1,183       | 1,211       | (2)     | 1,183       |
| Net loans to customers   | 50,155      | 47,367      | 6       | 48,967      |

Loans to customers grew by 5% year-on-year to S\$52.59 billion as at 31 December 2003, driven by growth in consumer loans. Housing loans expanded by 25% to S\$15.38 billion, boosted by the new HDB (Housing Development Board) home loan market as well as growth in the Malaysia portfolio. Loans to professionals and individuals increased by 7% to S\$8.13 billion, driven mainly by car loans and other individual loans.

|   | 31 Dec 2003 |     | 31 Dec 20 | 31 Dec 2002 |        | 003 |
|---|-------------|-----|-----------|-------------|--------|-----|
|   | S\$m        | %   | S\$m      | %           | S\$m   | %   |
| By Maturity   |             |     |           |             |        |     |
| Less than 7 days  | 8,267       | 16  | 9,292     | 19          | 8,494  | 17  |
| 1 week to 1 month   | 3,037       | 6   | 3,630     | 7           | 3,355  | 7   |
| Over 1 to 3 months  | 3,128       | 6   | 3,077     | 6           | 3,402  | 7   |
| Over 3 to 12 months   | 5,244       | 10  | 5,026     | 10          | 4,453  | 9   |
| Over 1 to 3 years   | 9,686       | 18  | 8,206     | 16          | 9,211  | 18  |
| Over 3 years  | 23,227      | 44  | 20,652    | 42          | 22,485 | 42  |
|   | 52,589      | 100 | 49,884    | 100         | 51,400 | 100 |
| <u>By Industry</u>  |             |     |           |             |        |     |
| Agriculture, mining & quarrying                             | 519         | 1   | 437       | 1           | 498    | 1   |
| Transport, storage and communication                        | 1,525       | 3   | 1,753     | 4           | 1,500  | 3   |
| Building and construction                                   | 7,302       | 14  | 7,453     | 15          | 7,519  | 15  |
| Manufacturing   | 3,265       | 6   | 3,455     | 7           | 3,356  | 7   |
| Financial institutions, investment<br>and holding companies | 8,924       | 17  | 9,047     | 18          | 8,605  | 17  |
| General commerce  | 3,065       | 6   | 3,208     | 6           | 3,046  | 6   |
| Professionals and individuals                               | 8,129       | 15  | 7,613     | 15          | 8,380  | 16  |
| Housing loans   | 15,382      | 29  | 12,313    | 25          | 14,520 | 28  |
| Others  | 4,478       | 9   | 4,605     | 9           | 3,976  | 7   |
|   | 52,589      | 100 | 49,884    | 100         | 51,400 | 100 |

### **Non-Performing Loans**

#### By grading, security coverage and countries

|                               | Total<br>NPLs <sup>1/</sup> | Sub-<br>Standard<br>NPLs | Doubtful<br>NPLs | Loss<br>NPLs | Secured<br>NPLs as %<br>of total<br>NPLs | Non-bank<br>NPLs as %<br>of non-bank<br>Ioans <sup>2/</sup> |
|-------------------------------|-----------------------------|--------------------------|------------------|--------------|--|---|
| Malaysia                      | S\$m                        | S\$m                     | S\$m             | S\$m         | %  | %   |
| 31 Dec 2003                   | 1,068                       | 699                      | 126              | 243          | 69.3                                     | 11.3  |
| 30 Sep 2003                   | 1,105                       | 729                      | 147              | 229          | 70.2                                     | 11.9  |
| 31 Dec 2002                   | 1,199                       | 831                      | 183              | 186          | 70.7                                     | 14.2  |
| Other Four Regional Countries |                             |                          |                  |              |  |   |
| 31 Dec 2003                   | 140                         | 17                       | 100              | 24           | 22.8                                     | 30.8  |
| 30 Sep 2003                   | 148                         | 18                       | 105              | 24           | 22.5                                     | 31.7  |
| 31 Dec 2002                   | 208                         | 23                       | 156              | 28           | 28.4                                     | 34.1  |
| Total Regional Countries      |                             |                          |                  |              |  |   |
| 31 Dec 2003                   | 1,208                       | 716                      | 225              | 267          | 63.9                                     | 12.4  |
| 30 Sep 2003                   | 1,253                       | 748                      | 252              | 253          | 64.5                                     | 13.0  |
| 31 Dec 2002                   | 1,407                       | 854                      | 339              | 214          | 64.5                                     | 15.8  |
| Singapore                     |                             |                          |                  |              |  |   |
| 31 Dec 2003                   | 2,389                       | 1,725                    | 498              | 166          | 65.0                                     | 6.2   |
| 30 Sep 2003                   | 2,388                       | 1,706                    | 507              | 176          | 68.2                                     | 6.3   |
| 31 Dec 2002                   | 2,646                       | 1,952                    | 502              | 192          | 69.9                                     | 7.3   |
| Others                        |                             |                          |                  |              |  |   |
| 31 Dec 2003                   | 237                         | 155                      | 82               | #            | 53.0                                     | 3.6   |
| 30 Sep 2003                   | 249                         | 165                      | 84               | #            | 53.5                                     | 3.9   |
| 31 Dec 2002                   | 304                         | 148                      | 96               | 61           | 32.9                                     | 3.5   |
| Group Total                   |                             |                          |                  |              |  |   |
| 31 Dec 2003                   | 3,834                       | 2,596                    | 805              | 433          | 63.9                                     | 6.9   |
| 30 Sep 2003                   | 3,890                       | 2,619                    | 842              | 429          | 66.1                                     | 7.1   |
| 31 Dec 2002                   | 4,356                       | 2,953                    | 936              | 467          | 65.6                                     | 8.1   |

<sup>1/</sup> Comprise non-bank loans, debt securities and contingent facilities

<sup>2/</sup> Excluding debt securities

# - Amount under S\$500,000.

Continued progress was made in reducing the Group's NPLs, both in absolute terms and as a proportion of total loans.

Compared to 31 December 2002, total NPLs declined by 12% or S\$521 million to S\$3.83 billion as at 31 December 2003. Singapore NPLs of S\$2.39 billion accounted for 62.3% of the Group's total NPLs, while Malaysia NPLs of S\$1.07 billion made up 27.9%. Of the total NPLs, 67.7% were in the substandard category while 63.9% were secured by collateral.

### Non-Performing Loans (continued)

The ratio of NPLs to non-bank loans improved from 8.1% as at 31 December 2002 to 6.9% as at 31 December 2003. The Singapore NPL ratio fell from 7.3% to 6.2%, while the Malaysia NPL ratio improved from 14.2% to 11.3%.

|   | 31 Dec 2003 |      | 31 Dec 20 | 02   | 30 Sep 2003 |      |
|---|-------------|------|-----------|------|-------------|------|
|   | S\$m        | %    | S\$m      | %    | S\$m        | %    |
| By industry <sup>1/</sup>                                   |             |      |           |      |             |      |
| Agriculture, mining & quarrying                             | 33          | 6.4  | 39        | 8.9  | 32          | 6.4  |
| Transport, storage and communication                        | 131         | 8.6  | 72        | 4.1  | 131         | 8.7  |
| Building and construction                                   | 763         | 10.4 | 756       | 10.1 | 709         | 9.4  |
| Manufacturing   | 497         | 15.2 | 680       | 19.7 | 511         | 15.2 |
| Financial institutions, investment<br>and holding companies | 524         | 5.9  | 768       | 8.5  | 668         | 7.8  |
| General commerce  | 463         | 15.1 | 539       | 16.8 | 487         | 16.0 |
| Professionals and individuals                               | 600         | 7.4  | 582       | 7.6  | 515         | 6.1  |
| Housing loans   | 223         | 1.4  | 227       | 1.8  | 200         | 1.4  |
| Others  | 393         | 8.8  | 379       | 8.2  | 411         | 10.3 |
| Sub-total   | 3,627       | 6.9  | 4,042     | 8.1  | 3,664       | 7.1  |
| Debt securities   | 207         | _    | 314       |      | 226         |      |
| Total   | 3,834       | 7.3  | 4,356     | 8.7  | 3,890       | 7.6  |

<sup>1/</sup> The percentages refer to the amount of NPLs over gross customer loans in each industry.

|                     | 31 Dec 2 | 003   | 31 Dec 2 | 2002    | 30 Sep 2003 |         |
|---------------------|----------|-------|----------|---------|-------------|---------|
|                     | As % of  |       |          | As % of |             | As % of |
|                     | Balance  | Total | Balance  | Total   | Balance     | Total   |
|                     | S\$m     | NPLs  | S\$m     | NPLs    | S\$m        | NPLs    |
| By period overdue   |          |       |          |         |             |         |
| Over 180 days       | 2,224    | 58    | 2,339    | 54      | 2,246       | 58      |
| Over 90 to 180 days | 302      | 8     | 567      | 13      | 247         | 6       |
| Over 30 to 90 days  | 242      | 6     | 267      | 6       | 341         | 9       |
| Less than 30 days   | 136      | 4     | 208      | 5       | 110         | 3       |
| No overdue          | 930      | 24    | 975      | 22      | 946         | 24      |
|                     | 3,834    | 100   | 4,356    | 100     | 3,890       | 100     |

## **Cumulative Provisions**

|                               | Total<br>cumulative<br>provisions <sup>1/</sup> | Specific<br>provisions | General<br>provisions | Specific<br>provisions<br>as % of<br>total NPLs | Total<br>cumulative<br>provisions<br>as % of<br>total NPLs | Total<br>cumulative<br>provisions<br>as % of<br>unsecured<br>NPLs |
|-------------------------------|---|------------------------|-----------------------|---|--|---|
|                               | S\$m  | S\$m                   | S\$m                  | %   | %  | %   |
| Malaysia                      |   |                        |                       |   |  |   |
| 31 Dec 2003                   | 766   | 402                    | 363                   | 37.6  | 71.7   | 233.3   |
| 30 Sep 2003                   | 769   | 404                    | 366                   | 36.5  | 69.6   | 233.2   |
| 31 Dec 2002                   | 743   | 377                    | 366                   | 31.5  | 62.0   | 211.9   |
| Other Four Regional Countries |   |                        |                       |   |  |   |
| 31 Dec 2003                   | 340   | 127                    | 213                   | 90.9  | 242.8  | 314.7   |
| 30 Sep 2003                   | 342   | 129                    | 213                   | 87.4  | 231.6  | 298.9   |
| 31 Dec 2002                   | 415   | 171                    | 244                   | 82.6  | 200.1  | 279.4   |
| Total Regional Countries      |   |                        |                       |   |  |   |
| 31 Dec 2003                   | 1,106   | 529                    | 576                   | 43.8  | 91.5   | 253.4   |
| 30 Sep 2003                   | 1,111   | 532                    | 579                   | 42.5  | 88.7   | 250.1   |
| 31 Dec 2002                   | 1,159   | 549                    | 610                   | 39.0  | 82.4   | 232.0   |
| Singapore                     |   |                        |                       |   |  |   |
| 31 Dec 2003                   | 1,282   | 771                    | 511                   | 32.3  | 53.7   | 153.5   |
| 30 Sep 2003                   | 1,282   | 772                    | 509                   | 32.3  | 53.7   | 168.6   |
| 31 Dec 2002                   | 1,305   | 800                    | 506                   | 30.2  | 49.3   | 164.1   |
| Others                        |   |                        |                       |   |  |   |
| 31 Dec 2003                   | 179   | 84                     | 95                    | 35.5  | 75.7   | 161.1   |
| 30 Sep 2003                   | 181   | 86                     | 95                    | 34.5  | 72.6   | 156.0   |
| 31 Dec 2002                   | 253   | 158                    | 95                    | 52.0  | 83.2   | 124.0   |
| Group Total                   |   |                        |                       |   |  |   |
| 31 Dec 2003                   | 2,568   | 1,385                  | 1,183                 | 36.1  | 67.0   | 185.6   |
| 30 Sep 2003                   | 2,574   | 1,391                  | 1,183                 | 35.8  | 66.2   | 194.9   |
| 31 Dec 2002                   | 2,717   | 1,506                  | 1,211                 | 34.6  | 62.4   | 181.2   |

<sup>1/</sup> Include provisions for debt securities

Total cumulative specific and general provisions amounted to S\$2.57 billion as at 31 December 2003. These represent 67.0% of total NPLs, an improvement from the coverage of 62.4% as at 31 December 2002. Cumulative specific provisions covered 100.1% of unsecured NPLs, similar to the level at 31 December 2002. In addition, cumulative general provisions were 2.3% (December 2002: 2.5%) of total non-bank loans (net of specific provisions).

## Exposure to the Five Regional Countries, Hong Kong and China

|                     | Loar  | ns and debt sec   | urities  |             | ]                 | Less:                     | Net E  | xposure         |
|---------------------|-------|-------------------|----------|-------------|-------------------|---------------------------|--------|-----------------|
|                     |       | Central           |          |             |                   | Loans to and              |        |                 |
|                     |       | Bank              |          |             |                   | investment in             |        | % of            |
|                     | Bank  | and<br>Government | Non-Bank | Investments | Gross<br>Exposure | subsidiaries<br>/branches | Total  | Group<br>assets |
|                     | S\$m  | S\$m              | S\$m     | S\$m        | S\$m              | S\$m                      | S\$m   | %               |
| Malaysia            | Oqini | Oqini             | Oqini    | Oqini       | Oqini             | Οφιτί                     | Oqin   | 70              |
| 31 Dec 2003         | 2,954 | 3,210             | 8,164    | 579         | 14,907            | 2,494                     | 12,413 | 14.7            |
| 30 Sep 2003         | 2,739 | 3,115             | 7,861    | 581         | 14,296            | 2,346                     | 11,950 | 14.2            |
| 31 Dec 2002         |       |                   | 7,078    | 590         | 11,750            | 1,229                     | 10,522 | 14.2            |
| 51 Dec 2002         | 1,259 | 2,823             | 7,070    | 590         | 11,750            | 1,229                     | 10,522 | 12.5            |
| Indonesia           |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 91    | 121               | 285      | 68          | 566               | 68                        | 498    | 0.6             |
| 30 Sep 2003         | 98    | 144               | 303      | 68          | 613               | 78                        | 535    | 0.6             |
| 31 Dec 2002         | 181   | 105               | 356      | 50          | 692               | 49                        | 643    | 0.8             |
| Thailand            |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 70    | 46                | 87       | #           | 203               | 55                        | 148    | 0.2             |
| 30 Sep 2003         | 67    | 36                | 90       | #           | 193               | 46                        | 147    | 0.2             |
| 31 Dec 2002         | 74    | 33                | 108      | #           | 215               | 58                        | 157    | 0.2             |
| Korea               |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 387   | 34                | 111      | 0           | 532               | 26                        | 505    | 0.6             |
| 30 Sep 2003         | 383   | 35                | 73       | 0           | 491               | 28                        | 463    | 0.5             |
|                     | 228   | 35                | 102      | 0           | 364               | 20                        |        | 0.5             |
| 31 Dec 2002         | 228   | 35                | 102      | 0           | 304               | 21                        | 337    | 0.4             |
| Philippines         |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 35    | 16                | 38       | 1           | 90                | 1                         | 89     | 0.1             |
| 30 Sep 2003         | 26    | 17                | 39       | 1           | 83                | 1                         | 82     | 0.1             |
| 31 Dec 2002         | 25    | 17                | 28       | 5           | 74                | 5                         | 69     | 0.1             |
| Total Five Regional |       |                   |          |             |                   |                           |        |                 |
| Countries           |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 3,536 | 3,428             | 8,686    | 648         | 16,298            | 2,646                     | 13,652 | 16.2            |
| 30 Sep 2003         | 3,313 | 3,347             | 8,366    | 650         | 15,676            | 2,499                     | 13,177 | 15.6            |
| 31 Dec 2002         | 1,767 | 3,012             | 7,671    | 645         | 13,095            | 1,367                     | 11,727 | 14.0            |
| Hong Kong           |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 421   | 28                | 1,274    | 19          | 1,742             | 9                         | 1,733  | 2.1             |
| 30 Sep 2003         | 921   | 29                | 1,191    | 21          | 2,162             | 9                         | 2,153  | 2.6             |
| 31 Dec 2002         | 528   | 29                | 1,312    | 23          | 1,892             | 9                         | 1,883  | 2.2             |
| China               |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 592   | 7                 | 891      | 3           | 1,493             | 370                       | 1,123  | 1.3             |
| 30 Sep 2003         | 605   | 9                 | 721      | 4           | 1,339             | 367                       | 972    | 1.2             |
| 31 Dec 2002         | 476   | 16                | 1,002    | 9           | 1,503             | 345                       | 1,158  | 1.4             |
| Total               |       |                   |          |             |                   |                           |        |                 |
| 31 Dec 2003         | 4,549 | 3,463             | 10,851   | 670         | 19,533            | 3.024                     | 16,508 | 19.5            |
|                     |       |                   |          |             |                   |                           |        |                 |
| 30 Sep 2003         | 4,839 | 3,385             | 10,278   | 675         | 19,178            | 2,875                     | 16,303 | 19.3            |
| 31 Dec 2002         | 2,770 | 3,057             | 9,985    | 677         | 16,489            | 1,721                     | 14,768 | 17.6            |

# - Amount under S\$500,000.

The Group's net exposure to the five regional countries – Malaysia, Indonesia, Thailand, the Philippines and South Korea – was S\$13.65 billion as at 31 December 2003, an increase of 16% compared to the end of 2002. This exposure amounted to 16.2% of the Group's total assets. The increase was largely from Malaysia, which accounted for 14.7% of Group assets.

### Deposits

|   | 31 Dec 2003 | 31 Dec 2002 | + / (-) | 30 Sep 2003 |
|---|-------------|-------------|---------|-------------|
|   | S\$m        | S\$m        | %       | S\$m        |
| Deposits of non-bank customers                                    | 53,460      | 53,948      | (1)     | 53,892      |
| Deposits and balances of banks                                    | 12,480      | 12,621      | (1)     | 12,634      |
|   | 65,940      | 66,569      | (1)     | 66,526      |
| Loans-to-deposits ratio<br>(net non-bank loans/non-bank deposits) | 93.8%       | 87.8%       |         | 90.9%       |

Total deposits and non-bank customer deposits both declined by a marginal 1%, to S\$65.94 billion and S\$53.46 billion respectively as at 31 December 2003. The decline in non-bank deposits was attributed to lower fixed deposits, which was largely offset by higher savings and current account deposits.

The Group's loans-to-deposits ratio rose from 87.8% at the end of 2002 to 93.8% as at 31 December 2003, largely reflecting the 5% loan growth in 2003.

|                              | 31 Dec 2003 |     | 31 Dec 20 | 02  | 30 Sep 2003 |     |  |
|------------------------------|-------------|-----|-----------|-----|-------------|-----|--|
|                              | S\$m        | %   | S\$m      | %   | S\$m        | %   |  |
| Total Deposits By Maturity   |             |     |           |     |             |     |  |
| Less than 7 days             | 28,489      | 43  | 25,715    | 38  | 28,454      | 42  |  |
| 1 week to 1 month            | 17,898      | 27  | 18,327    | 28  | 16,354      | 25  |  |
| Over 1 to 3 months           | 9,420       | 14  | 11,779    | 18  | 9,651       | 15  |  |
| Over 3 to 12 months          | 9,091       | 14  | 9,598     | 14  | 10,957      | 16  |  |
| Over 1 to 3 years            | 617         | 1   | 714       | 1   | 737         | 1   |  |
| Over 3 years                 | 425         | 1   | 436       | 1   | 373         | 1   |  |
|                              | 65,940      | 100 | 66,569    | 100 | 66,526      | 100 |  |
| Non-Bank Deposits By Product |             |     |           |     |             |     |  |
| Fixed deposits               | 34,273      | 64  | 36,176    | 67  | 34,359      | 64  |  |
| Savings deposits             | 11,131      | 21  | 10,802    | 20  | 11,225      | 21  |  |
| Current account              | 6,108       | 11  | 5,294     | 10  | 6,146       | 11  |  |
| Others                       | 1,948       | 4   | 1,676     | 3   | 2,162       | 4   |  |
|                              | 53,460      | 100 | 53,948    | 100 | 53,892      | 100 |  |

#### **Capital Adequacy Ratios**

|   | 31 Dec 2003 | 31 Dec 2002 | 30 Sep 2003 |
|---|-------------|-------------|-------------|
|   | S\$m        | S\$m        | S\$m        |
| Tier 1 Capital                              |             |             |             |
| Paid-up ordinary and preference shares      | 1,284       | 1,290       | 1,284       |
| Disclosed reserves/others                   | 8,681       | 7.802       | 8,478       |
| Less: Goodwill                              | 2,072       | 2,199       | 2,104       |
|   | 7,893       | 6,894       | 7,658       |
| Tier 2 Capital                              |             |             |             |
| Asset revaluation reserves <sup>1/</sup>    | 1,302       | 1,121       | 1,308       |
| Cumulative general provisions               | 607         | 597         | 604         |
| Hybrid (debt/equity) capital instruments    | 3,857       | 3,879       | 3,857       |
|   | 5,766       | 5,597       | 5,769       |
| Less: Capital deductions for private equity |             |             |             |
| and venture capital investments             | 2           | 5           | 3           |
| Total Capital                               | 13,657      | 12,486      | 13,424      |
|   |             |             |             |
| Risk weighted assets including market risk  | 62,723      | 59,884      | 62,301      |
| Tier 1 ratio                                | 12.6%       | 11.5%       | 12.3%       |
| Total capital adequacy ratio                | 21.8%       | 20.9%       | 21.5%       |

<sup>1/</sup> After discount of 55% based on Bank for International Settlements (BIS) guidelines

Note: Capital adequacy ratio is calculated in accordance with the Basel Committee on Banking Supervision guidelines

The Group's total capital adequacy ratio remained strong at 21.8% as at 31 December 2003 compared to 20.9% as at 31 December 2002. The Tier 1 capital ratio increased from 11.5% to 12.6% over the same period.

Various capital management initiatives were undertaken during the year to enhance the Group's overall capital structure and to enhance the return for shareholders:

- During the year, the Bank issued two tranches of non-cumulative, non-convertible Tier 1 preference shares, raising a total of S\$895 million. This amount comprised S\$500 million of OCBC Class E 4.5% preference shares, and S\$395 million of OCBC Class G 4.2% preference shares.
- In July 2003, a special cash dividend of 49.75 cents (net) per ordinary share was paid to ordinary shareholders, with an option to elect to receive the Class G preference shares in lieu of the cash dividend. A total cash payment of S\$434 million was paid to shareholders who have elected for the cash dividend.
- On 17 September 2003, a selective capital reduction exercise was completed, under which 12,138,915 ordinary shares held by F&N were cancelled in exchange for cash of S\$8.63 per share, or S\$105 million in total. This exercise reduced the Bank's issued and paid-up ordinary share capital by 0.94%.

## **Valuation Surplus**

|                               | 31 Dec 2003       |                 |         | 3                 | 1 Dec 200       | )2      | 30 Sep 2003       |                 |         |
|-------------------------------|-------------------|-----------------|---------|-------------------|-----------------|---------|-------------------|-----------------|---------|
|                               | Net book<br>value | Market<br>value | Surplus | Net book<br>value | Market<br>value | Surplus | Net book<br>value | Market<br>value | Surplus |
|                               | S\$m              | S\$m            | S\$m    | S\$m              | S\$m            | S\$m    | S\$m              | S\$m            | S\$m    |
| Properties                    | 1,274             | 2,664           | 1,390   | 1,360             | 2,901           | 1,542   | 1,298             | 2,756           | 1,458   |
| Equity securities             | 1,466             | 3,499           | 2,033   | 1,431             | 2,911           | 1,480   | 1,412             | 3,349           | 1,937   |
| Debt securities <sup>1/</sup> | 13,438            | 13,587          | 149     | 12,050            | 12,301          | 252     | 12,627            | 12,796          | 169     |
| Total investments             | 16,178            | 19,750          | 3,571   | 14,840            | 18,114          | 3,273   | 15,338            | 18,901          | 3,563   |

<sup>1/</sup> Includes government treasury bills and securities

The Group's unrealised valuation surplus amounted to S\$3.57 billion as at 31 December 2003, an increase of 9% compared to 31 December 2002. The increase was attributable mainly to the appreciation in the share price of associate Great Eastern Holdings. Equity securities accounted for S\$2.03 billion or 57% of the surplus while properties accounted for S\$1.39 billion or 39%.

#### **Performance by Business Segment**

For the purpose of financial reporting, OCBC Group's businesses are presented under four main segments representing the key customer and product groups: Consumer Banking, Business Banking, Global Treasury and Others.

#### **Net Profit by Business Segment**

|                              | Full Year 2003 | Full Year 2002 | +/(-) |
|------------------------------|----------------|----------------|-------|
|                              | S\$m           | S\$m           | %     |
| Consumer Banking             | 245            | 331            | (26)  |
| Business Banking             | 482            | 283            | 70    |
| Global Treasury              | 138            | 198            | (30)  |
| Others*                      | 38             | (140)          | n.m.  |
|                              | 903            | 672            | 34    |
| Goodwill Amortisation        | (127)          | (127)          | -     |
| Share of Associates' Profits | 180            | 124            | 45    |
| Minority Interests           | (2)            | (2)            |       |
| Group                        | 954            | 667            | 43    |

\* Includes gains from divestment of non-core assets in 2003 (S\$112 million net of tax), and provisions for diminution in value of investments and properties (2003: S\$60 million, 2002: S\$155 million).

#### **Consumer Banking**

Consumer Banking provides a full range of products and services to individuals, including deposit accounts, consumer loans such as housing loans and other personal loans, stock brokerage, unit trusts, bancassurance products and credit cards.

The segment's net profit decreased by 26% from 2002 to S\$245 million in 2003 due to lower interest margins as well as higher provisions.

#### **Business Banking**

Business Banking provides a full range of financial services to business customers, ranging from large corporates and the public sector to small and medium-sized enterprises. The products and services offered include short term and long-term credit facilities, deposit and payment services, cash management, capital markets, corporate finance, trustee and custodian services.

Business Banking's net profit increased 70% to S\$482 million in 2003, due largely to lower provisions, reflecting the improvement in asset quality.

### Performance by Business Segment (continued)

#### **Global Treasury**

Global Treasury engages and assists customers in foreign exchange activities, financial futures trading and money market operations, as well as customer-driven derivatives business. It has responsibility over the Group's treasury businesses in Singapore, Malaysia, Hong Kong, London and Sydney.

In 2003, Treasury's operations were adversely affected by the fall in government bond prices, resulting in a 30% fall in net profit to \$\$138 million.

#### Others

The "Others" segment include asset management, property and investment holding, other investments and unallocated items including corporate overheads, divestment gains and provisions for diminution in value of investments, properties and other assets.

## Performance by Business Segment (continued)

### 2003

| S\$ million  | Consumer<br>Banking | Business<br>Banking | Global<br>Treasury | Others   | Group            |
|--|---------------------|---------------------|--------------------|----------|------------------|
| Segment income before operating expenses               | 832                 | 903                 | 238                | 220      | 2,193            |
|  |                     |                     |                    |          |                  |
| Profit before tax and goodwill amortisation<br>Tax     | 310<br>(65)         | 599<br>(117)        | 183<br>(45)        | 22<br>16 | 1,114<br>(211)   |
| Net profit before goodwill amortisation                | 245                 | 482                 | 138                | 38       | 903              |
| Goodwill amortisation                                  |                     |                     |                    |          | (127)            |
| Profit after tax                                       |                     |                     |                    |          | 776              |
| Share of associates' profits (net of tax)              |                     |                     |                    |          | 180              |
| Minority interests Profit attributable to shareholders |                     |                     |                    |          | (2)              |
| Front attributable to snareholders                     |                     |                     |                    |          | 954              |
|  |                     |                     |                    |          |                  |
| Segment assets   | 25,781              | 35,236              | 17,888             | 2,426    | 81,331           |
| Associated companies' assets                           |                     |                     |                    |          | 1,042            |
| Unallocated assets Total assets                        |                     |                     |                    |          | 2,124<br>84,497  |
|  |                     |                     |                    |          | 04,497           |
| Segment liabilities                                    | 30,346              | 28,552              | 13,292             | 1,825    | 74,015           |
| Unallocated liabilities                                |                     | _0,00_              |                    | .,       | 404              |
| Total liabilities                                      |                     |                     |                    |          | 74,419           |
| Other information                                      |                     |                     |                    |          |                  |
| Loans  | 24,400              | 28,033              | -                  | 156      | 52,589           |
| NPLs and debt securities:                              |                     |                     |                    |          |                  |
| - Substandard  | 543                 | 2,053               | -                  | -        | 2,596            |
| - Doubtful   | 168                 | 637                 | -                  | -        | 805              |
| - Loss   | 171                 | 262                 | -                  | -        | 433              |
| Currentetine Creatile Previoiene for NDLe              | 882                 | 2,952               | -                  | -        | 3,834            |
| Cumulative Specific Provisions for NPLs                | (274)<br>608        | (1,078)<br>1,874    | -                  | -        | (1,352)<br>2,482 |
|  | 000                 | 1,074               | -                  | -        | 2,402            |
| Capital expenditure                                    | 12                  | 3                   | -                  | 32       | 47               |
| Depreciation of property, plant<br>and equipment       | 12                  | 9                   | 1                  | 59       | 81               |
| Amortisation of software                               | 5                   | 1                   | -                  | 14       | 20               |
|  |                     |                     |                    |          |                  |

## Performance by Business Segment (continued)

#### 2002

| Segment income before operating expenses         872         950         273         127         2,222           Profit before tax and goodwill amortisation<br>Tax         430         380         235         (173)         872           Net profit before goodwill amortisation<br>Coodwill amortisation<br>Profit after tax         331         283         198         (140)         672           Coodwill amortisation<br>Profit after tax         331         283         198         (140)         672           Segment assets         331         283         198         (140)         672           Associated companies' assets         (2)         667         667         667           Segment assets         22,756         35,969         19,311         2,850         80,886           Associated companies' assets         22,756         35,969         19,311         2,850         80,661           Unallocated assets         22,756         35,969         19,311         2,850         80,661           Segment liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         30,892         27,258         11,240         4,963         74,853           Other information         100 <td< th=""><th>S\$ million</th><th>Consumer<br/>Banking</th><th>Business<br/>Banking</th><th>Global<br/>Treasury</th><th>Others</th><th>Group</th></td<> | S\$ million                              | Consumer<br>Banking | Business<br>Banking | Global<br>Treasury | Others | Group  |
|--|--|---------------------|---------------------|--------------------|--------|--------|
| Tax       (99)       (97)       (37)       33       (200)         Net profit before goodwill amortisation       331       283       198       (140)       672         Goodwill amortisation       331       283       198       (140)       672         Profit after tax       124       124       124       124         Minority interests       (2)       667       667         Profit attributable to shareholders       22,756       35,969       19,311       2,850       80,886         Associated companies' assets       22,756       35,969       19,311       2,850       80,886         Unallocated assets       22,756       35,969       19,311       2,850       80,886         Segment liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       30,892       27,258       11,240       4,963       74,353         Unalocated liabilities       30,892       2,7,258       11,240       4,963       74,353         Unalocated liabilities       30,892       2,330       -       2,953       -       2,95   | Segment income before operating expenses | 872                 | 950                 | 273                | 127    | 2,222  |
| Tax       (99)       (97)       (37)       33       (200)         Net profit before goodwill amortisation       331       283       198       (140)       672         Goodwill amortisation       331       283       198       (140)       672         Profit after tax       124       124       124       124         Minority interests       (2)       667       667         Profit attributable to shareholders       22,756       35,969       19,311       2,850       80,886         Associated companies' assets       22,756       35,969       19,311       2,850       80,886         Unallocated assets       22,756       35,969       19,311       2,850       80,886         Segment liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       30,892       27,258       11,240       4,963       74,353         Unalocated liabilities       30,892       2,7,258       11,240       4,963       74,353         Unalocated liabilities       30,892       2,330       -       2,953       -       2,95   |  |                     |                     |                    |        |        |
| Net profit before goodwill amortisation<br>Goodwill amortisation<br>Profit after tax         331         283         198         (140)         672<br>(127)           Profit after tax         Share of associates' profits (net of tax)<br>Minority interests         124         124         124           Profit attributable to shareholders         (2)         667         667           Segment assets         22,756         35,969         19,311         2,850         80,886           Associated companies' assets         22,756         35,969         19,311         2,850         80,886           Unallocated assets         22,756         35,969         19,311         2,850         80,886           Segment liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         21,342         28,413         1         128         49,884           NPLs and debt securities:         -         -         2,953         -         -         2,953           - Doubtful         153         783         -         -         4356           Cumulative Specific Provisions for NPLs         (260) <td< td=""><td>-</td><td></td><td></td><td></td><td></td><td></td></td<>  | -  |                     |                     |                    |        |        |
| Goodwill amortisation<br>Profit after tax         (127)<br>545           Share of associates' profits (net of tax)<br>Minority interests         (2)           Profit attributable to shareholders         (2)           Segment assets         22,756         35,969         19,311         2,850         80,886           Associated companies' assets         22,756         35,969         19,311         2,850         80,886           Unallocated assets         22,756         35,969         19,311         2,850         80,886           Segment liabilities         2,269         2,269         84,051         84,051           Segment liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         455         74,808         74,808         74,808           Other information         21,342         28,413         1         128         49,884           NPLs and debt securities:         -         5455         936         -         2,953           - Doubtful         153         783         -         936         -         4457           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         (1,477)         616         2,293         -   |  |                     |                     |                    |        |        |
| Share of associates' profits (net of tax)       124         Minority interests       (2)         Profit attributable to shareholders       667         Segment assets       22,756       35,969       19,311       2,850       80,886         Associated companies' assets       22,756       35,969       19,311       2,850       80,886         Unallocated assets       22,756       35,969       19,311       2,850       80,886         Segment liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       21,342       28,413       1       128       49,884         NPLs and debt securities:       -       -       2,953       -       2,953         - Loss       100       367       -       467         - Loss       100       367       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant an equipment       14       4 <td< td=""><td>Goodwill amortisation</td><td></td><td></td><td></td><td></td><td>(127)</td></td<>  | Goodwill amortisation                    |                     |                     |                    |        | (127)  |
| Minority interests         (2)           Profit attributable to shareholders         667           Segment assets<br>Associated companies' assets<br>Unallocated assets         22,756         35,969         19,311         2,850         80,886           Segment assets         22,756         35,969         19,311         2,850         80,886           Total assets         22,758         11,240         4,963         74,353           Unallocated liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         21,342         28,413         1         128         49,884           NPLs and debt securities:         -         2,953         -         2,953           - Doubtful         153         783         -         936           - Loss         100         367         -         4,955           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         (1,477)           616         2,293         -         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant<br>and equipment         14         4         1         54  |  |                     |                     |                    |        |        |
| Profit attributable to shareholders         667           Segment assets<br>Associated companies' assets<br>Unallocated assets         22,756         35,969         19,311         2,850         80,886           Segment liabilities<br>Unallocated assets         22,756         35,969         19,311         2,850         80,886           Segment liabilities<br>Unallocated liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         21,342         28,413         1         128         49,884           NPLs and debt securities:<br>- Substandard         623         2,330         -         2,953           - Doubtful         153         783         -         936           - Loss         100         367         -         4,356           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         (1,447)           616         2,293         -         2,909         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant<br>and equipment         14 <t< td=""><td>· · · ·</td><td></td><td></td><td></td><td></td><td></td></t<>  | · · · ·                                  |                     |                     |                    |        |        |
| Segment assets<br>Associated companies' assets<br>Unallocated assets         22,756         35,969         19,311         2,850         80,886         896         2,269           Total assets         22,758         11,240         4,963         74,353         455           Total assets         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         30,892         27,258         11,240         4,963         74,353           Datise         30,892         27,342         28,413         1         128         49,884           NPLs and debt securities:         -         2,953         -         2,953           - Doubtful         153         783         -         -         936           - Loss         100         367   | -  |                     |                     |                    |        |        |
| Associated companies' assets       896         Unallocated assets       2,269         Total assets       84,051         Segment liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       74,808       455       74,808       455         Other information       74,808       74,808       455         Loans       21,342       28,413       1       128       49,884         NPLs and debt securities:       -       2,930       -       -       2,953         - Doubtful       153       783       -       936         - Loss       100       367       -       467         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       4,356         Cumulative Specific Provisions for NPLs       15       3       2       67       87         Capital expenditure       15       3       2       67       87         Depreciation of property, plant and equipment       14       4       1       54       73  |  |                     |                     |                    | _      |        |
| Unallocated assets       2,269         Total assets       84,051         Segment liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       74,808       455       74,808       455         Total liabilities       21,342       28,413       1       128       49,884         NPLs and debt securities:       21,342       28,413       1       128       49,884         NPLs and debt securities:       623       2,330       -       -       2,953         - Doubtful       153       783       -       936         - Loss       100       367       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       (1,447)         616       2,293       -       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant and equipment       14       4       1       54       73   | Segment assets                           | 22,756              | 35,969              | 19,311             | 2,850  | 80,886 |
| Total assets       84,051         Segment liabilities       30,892       27,258       11,240       4,963       74,353         Unallocated liabilities       74,808       455       74,808       455         Total liabilities       74,808       74,808       74,808         Other information       21,342       28,413       1       128       49,884         NPLs and debt securities:       -       -       2,953       -       -       2,953         - Substandard       623       2,330       -       -       2,953         - Doubtful       153       783       -       936         - Loss       100       367       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       (1,447)         616       2,293       -       2,909       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant       14       4       1       54       73  | Associated companies' assets             |                     |                     |                    |        | 896    |
| Segment liabilities         30,892         27,258         11,240         4,963         74,353           Unallocated liabilities         74,808         455           Total liabilities         74,808           Other information         21,342         28,413         1         128         49,884           NPLs and debt securities:         21,342         28,413         1         128         49,884           NPLs and debt securities:         623         2,330         -         -         2,953           - Doubtful         153         783         -         936           - Loss         100         367         -         467           616         2,293         -         -         4,356           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant         14         4         1         54         73  |  |                     |                     |                    |        |        |
| Unallocated liabilities       455         Total liabilities       74,808         Other information       1         Loans       21,342       28,413       1       128       49,884         NPLs and debt securities:       -       2,953       -       -       2,953         - Substandard       623       2,330       -       -       2,953         - Doubtful       153       783       -       936         - Loss       100       367       -       467         876       3,480       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       (1,447)         616       2,293       -       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant and equipment       14       4       1       54       73  | Total assets                             |                     |                     |                    | _      | 84,051 |
| Total liabilities         74,808           Other information<br>Loans         21,342         28,413         1         128         49,884           NPLs and debt securities:<br>- Substandard         623         2,330         -         -         2,953           - Doubtful         153         783         -         936           - Loss         100         367         -         467           616         2,293         -         4,356           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         (1,447)           616         2,293         -         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant<br>and equipment         14         4         1         54         73   | Segment liabilities                      | 30,892              | 27,258              | 11,240             | 4,963  | 74,353 |
| Other information         21,342         28,413         1         128         49,884           NPLs and debt securities:         -         -         2,953         -         -         2,953           - Doubtful         153         783         -         -         936           - Loss         100         367         -         -         467           876         3,480         -         -         4,356           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         -         (1,447)           616         2,293         -         -         2,909         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant and equipment         14         4         1         54         73   | Unallocated liabilities                  |                     |                     |                    |        | 455    |
| Loans         21,342         28,413         1         128         49,884           NPLs and debt securities:         -         Substandard         -         2,953           - Doubtful         153         783         -         -         936           - Loss         100         367         -         -         467           876         3,480         -         -         4,356           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         -         (1,447)           616         2,293         -         -         2,909         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant and equipment         14         4         1         54         73   | Total liabilities                        |                     |                     |                    | _      | 74,808 |
| NPLs and debt securities:       -       Substandard       623       2,330       -       -       2,953         - Doubtful       153       783       -       -       936         - Loss       100       367       -       -       467         876       3,480       -       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       (1,447)         616       2,293       -       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant<br>and equipment       14       4       1       54       73   |  | 01 040              | 20,412              | 4                  | 100    | 40.004 |
| $\begin{array}{c ccccccccccccccccccccccccccccccccccc$  | Loans                                    | 21,342              | 20,413              | l                  | 120    | 49,004 |
| - Doubtful       153       783       -       -       936         - Loss       100       367       -       -       467         876       3,480       -       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       -       (1,447)         616       2,293       -       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant<br>and equipment       14       4       1       54       73   | NPLs and debt securities:                |                     |                     |                    |        |        |
| Loss       100       367       -       -       467         876       3,480       -       -       4,356         Cumulative Specific Provisions for NPLs       (260)       (1,187)       -       -       (1,447)         616       2,293       -       -       2,909         Capital expenditure       15       3       2       67       87         Depreciation of property, plant and equipment       14       4       1       54       73   |  |                     |                     | -                  | -      |        |
| 876         3,480         -         -         4,356           Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         -         (1,447)           616         2,293         -         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant<br>and equipment         14         4         1         54         73   |  |                     |                     | -                  | -      |        |
| Cumulative Specific Provisions for NPLs         (260)         (1,187)         -         -         (1,447)           616         2,293         -         -         2,909           Capital expenditure         15         3         2         67         87           Depreciation of property, plant<br>and equipment         14         4         1         54         73   | - Loss                                   |                     |                     |                    | -      |        |
| 6162,2932,909Capital expenditure15326787Depreciation of property, plant14415473  | Cumulative Specific Provisions for NPLs  |                     |                     |                    |        |        |
| Capital expenditure15326787Depreciation of property, plant<br>and equipment14415473  |  |                     |                     |                    |        |        |
| Depreciation of property, plant<br>and equipment 14 4 1 54 73  |  |                     | 2,200               |                    |        | _,000  |
| and equipment 14 4 1 54 73   |  | 15                  | 3                   | 2                  | 67     | 87     |
|  |  | 14                  | 4                   | 1                  | 54     | 73     |
|  | Amortisation of software                 | 4                   | 1                   | -                  | 6      | 11     |

## Performance by Geographical Segment

|                                  | Full Year 2003 |     | Full Year | 2002 | 4th Qtr | 2003  | 4th Qtr | 2002 | 3rd Qtr   | 2003 |
|----------------------------------|----------------|-----|-----------|------|---------|-------|---------|------|-----------|------|
|                                  | S\$m           | %   | S\$m      | %    | S\$m    | %     | S\$m    | %    | S\$m      | %    |
| Income before operating expenses |                |     |           |      |         |       |         |      |           |      |
| Singapore                        | 1,706          | 78  | 1,710     | 77   | 446     | 78    | 450     | 79   | 469       | 79   |
| Malaysia                         | 332            | 15  | 332       | 15   | 90      | 15    | 81      | 14   | 82        | 14   |
| Other ASEAN                      | 18             | 1   | 21        | 1    | 4       | 1     | 7       | 1    | 4         | 1    |
| Asia Pacific                     | 100            | 5   | 126       | 6    | 26      | 5     | 22      | 4    | 24        | 4    |
| Rest of the world                | 37             | 1   | 33        | 1    | 9       | 1     | 9       | 2    | 10        | 2    |
|                                  | 2,193          | 100 | 2,222     | 100  | 575     | 100   | 569     | 100  | 589       | 100  |
| Profit before tax                |                |     |           |      |         |       |         |      |           |      |
| Singapore                        | 983            | 80  | 692       | 76   | 308     | 84    | 254     | 107  | 282       | 78   |
| Malaysia                         | 150            | 13  | 103       | 11   | 45      | 12    | (23)    | (10) | 49        | 14   |
| Other ASEAN                      | 12             | 1   | 2         | 0    | 2       | 1     | (8)     | (3)  | 6         | 2    |
| Asia Pacific                     | 51             | 4   | 86        | 10   | 4       | 1     | 9       | 4    | 14        | 4    |
| Rest of the world                | 26             | 2   | 22        | 3    | 7       | 2     | 5       | 2    | 7         | 2    |
|                                  | 1,222          | 100 | 906       | 100  | 366     | 100   | 237     | 100  | 358       | 100  |
|                                  |                |     |           |      |         |       |         |      |           |      |
|                                  |                |     | 31 Dec 20 |      |         | Dec 2 |         | 3    | 0 Sep 200 |      |
|                                  |                |     | S\$m      | %    | )       | S\$m  | %       |      | S\$m      | %    |
| Total assets                     |                |     |           |      |         |       |         |      |           |      |
| Singapore                        |                |     | 65,267    | 77   | ' 6     | 6,553 | 79      |      | 65,306    | 77   |
| Malaysia                         |                |     | 11,579    | 14   | i 1     | 0,016 | 12      |      | 11,235    | 13   |
| Other ASEAN                      |                |     | 347       | 0    | )       | 353   | 0       |      | 369       | 0    |
| Asia Pacific                     |                |     | 4,729     | 6    | ;       | 4,511 | 5       |      | 4,280     | 5    |
| Rest of the world                |                |     | 2,575     | 3    |         | 2,619 | 4       |      | 3,152     | 4    |
|                                  |                |     | 84,497    | 100  | 8       | 4,051 | 100     |      | 84,342    | 100  |

The analysis by geographical segment is based on the location where the assets or transactions are booked. The Group's Singapore and Malaysia operations accounted for 80% and 13% respectively of Group pretax profit in 2003, with the remaining contribution coming mainly from the Greater China operations.

#### Appendix I

## Audited Group Income Statement

|   | Full Year<br>2003                     | Full Year<br>2002 | +/-                   | 4th Qtr<br>2003* | 4th Qtr          | +/-              | 3rd Qtr          |
|---|---------------------------------------|-------------------|-----------------------|------------------|------------------|------------------|------------------|
|   | 2003<br>                              | S\$'000           | <del>- / -</del><br>% |                  | 2002*<br>S\$'000 | <del>•/-</del> % | 2003*<br>S\$'000 |
|   |                                       |                   |                       |                  |                  |                  |                  |
| Interest income                         | 2,380,646                             | 2,729,376         | (12.8)                | 599,959          | 664,806          | (9.8)            | 584,680          |
| Less: Interest expense                  | 945,650                               | 1,219,889         | (22.5)                | 231,156          | 288,388          | (19.8)           | 225,821          |
| Net interest income                     | 1,434,996                             | 1,509,487         | (4.9)                 | 368,803          | 376,418          | (2.0)            | 358,859          |
| Fees and commissions                    | 372,827                               | 374,022           | (0.3)                 | 103,235          | 91,387           | 13.0             | 99,640           |
| Dividends                               | 74,778                                | 33,684            | 122.0                 | 8,080            | 4,424            | 82.6             | 36,286           |
| Rental income                           | 63,539                                | 76,605            | (17.1)                | 18,191           | 17,108           | 6.3              | 16,166           |
| Other income                            | 246,885                               | 227,833           | 8.4                   | 76,261           | 79,426           | (4.0)            | 78,136           |
| Income before operating expenses        | 2,193,025                             | 2,221,631         | (1.3)                 | 574,570          | 568,763          | 1.0              | 589,087          |
|   | · · · · · · · · · · · · · · · · · · · | 1                 |                       | 1                |                  |                  |                  |
| Less: Staff costs                       | 477,850                               | 464,765           | 2.8                   | 119,126          | 112,792          | 5.6              | 120,654          |
| Other operating expenses                | 376,778                               | 384,493           | (2.0)                 | 97,081           | 103,817          | (6.5)            | 93,483           |
|   | 854,628                               | 849,258           | 0.6                   | 216,207          | 216,609          | (0.2)            | 214,137          |
| Operating profit before provisions      |                                       |                   |                       |                  |                  |                  |                  |
| and goodwill amortisation               | 1,338,397                             | 1,372,373         | (2.5)                 | 358,363          | 352,154          | 1.8              | 374,950          |
|   |                                       |                   |                       |                  |                  |                  |                  |
| Less: Amortisation of goodwill          | 126,644                               | 126,995           | (0.3)                 | 31,664           | 31,751           | (0.3)            | 31,682           |
| Provisions for possible loan losses and |                                       |                   |                       |                  |                  |                  |                  |
| diminution in value of other assets     | 224,959                               | 500,608           | (55.1)                | 54,074           | 130,013          | (58.4)           | 37,214           |
|   |                                       |                   |                       |                  |                  |                  |                  |
| Operating profit after provisions       |                                       |                   |                       |                  | (00.000          |                  |                  |
| and amortisation of goodwill            | 986,794                               | 744,770           | 32.5                  | 272,625          | 190,390          | 43.2             | 306,054          |
|   |                                       |                   |                       |                  |                  |                  |                  |
| Share of profits less losses of         | 004.005                               | 400.000           | 40.0                  | 00.054           | 10 701           | 100.4            | 50.040           |
| associated companies                    | 234,865                               | 160,822           | 46.0                  | 93,651           | 46,721           | 100.4            | 52,010           |
| Profit before tax                       | 1,221,659                             | 905,592           | 34.9                  | 366,276          | 237,111          | 54.5             | 358,064          |
| Less: Tax                               | 210,763                               |                   |                       |                  |                  |                  |                  |
| Share of tax of associated companies    | 55,137                                | 199,726<br>37,028 | 5.5<br>48.9           | 68,078<br>19,226 | 61,544           | 10.6<br>228.1    | 53,413<br>12,332 |
| Share of tax of associated companies    | ·,                                    |                   |                       | ·                | 5,860            |                  | 12,332           |
|   | 265,900                               | 236,754           | 12.3                  | 87,304           | 67,404           | 29.5             | 65,745           |
| Profit after tax                        | 955,759                               | 668,838           | 42.9                  | 278,972          | 169,707          | 64.4             | 292,319          |
| Less: Minority interests                | 1,635                                 | 2,130             | (23.2)                | 416              | 839              | (50.4)           | 463              |
| Profit attributable to shareholders     | 954,124                               | 666,708           | 43.1                  | 278,556          | 168,868          | 65.0             | 291,856          |

\* - Unaudited

#### Appendix II

## Audited Group Balance Sheet

|  | 31 Dec 2003            | 31 Dec 2002            | 30 Sep 2003*           |
|--|------------------------|------------------------|------------------------|
|  | S\$'000                | S\$'000                | S\$'000                |
| SHAREHOLDERS' EQUITY                               |                        |                        |                        |
|  |                        |                        |                        |
| Share Capital                                      |                        |                        |                        |
| Authorised   | 2,010,838              | 2,000,000              | 2,010,841              |
| Issued and fully paid                              | 1,284,084              | 1,290,299              | 1,283,503              |
| <b>B</b>   |                        |                        |                        |
| Reserves   | 2 220 070              | 1 505 515              | 0.040.004              |
| Capital reserves                                   | 2,329,076              | 1,505,515<br>1,936,244 | 2,342,284<br>1,984,350 |
| Statutory reserves<br>Revenue reserves             | 1,854,303<br>4,591,450 | 4,492,164              | 4,195,961              |
| Total shareholders' equity                         | 10,058,913             | 9,224,222              | 9,806,098              |
| Total shareholders equity                          | 10,050,915             | 9,224,222              | 9,000,090              |
| MINORITY INTERESTS                                 | 19,879                 | 18,928                 | 20,044                 |
| LIABILITIES  |                        |                        |                        |
| Deposits of non-bank customers                     | 53,459,680             | 53,947,536             | 53,892,462             |
| Deposits and balances of banks                     | 12,480,794             | 12,621,149             | 12,633,799             |
| Deposits of associated companies                   | 1,457,708              | 1,454,366              | 1,168,398              |
| Bills payable                                      | 185,233                | 177,164                | 184,785                |
| Current tax  | 327,667                | 321,765                | 284,426                |
| Deferred tax                                       | 76,043                 | 133,498                | 97,050                 |
| Other liabilities                                  | 2,421,286              | 2,140,546              | 2,245,819              |
| Debt securities                                    | 4,010,223              | 4,012,214              | 4,009,408              |
| Total liabilities and shareholders' equity         | 84,497,426             | 84,051,388             | 84,342,289             |
| ASSETS   |                        |                        |                        |
| Cash and placements with central banks             | 4,035,863              | 2,858,403              | 2,371,877              |
| Singapore government treasury bills and securities | 6,151,111              | 5,966,732              | 5,866,808              |
| Other government treasury bills and securities     | 1,054,618              | 984,145                | 1,131,420              |
| Dealing securities                                 | 235,541                | 173,076                | 262,335                |
| Placements with and loans to banks                 | 9,649,818              | 14,458,968             | 13,381,203             |
| Loans to customers (include bills receivable)      | 50,155,117             | 47,367,213             | 48,966,632             |
| Investment securities                              | 6,294,827              | 5,310,085              | 5,675,060              |
| Deferred tax                                       | 53,670                 | 70,416                 | 74,204                 |
| Other assets                                       | 2,182,934              | 2,044,580              | 1,935,744              |
|  | 79,813,499             | 79,233,618             | 79,665,283             |
| Associated companies                               | 1,177,137              | 1,047,441              | 1,103,653              |
| Property, plant and equipment                      | 1,434,736              | 1,571,646              | 1,469,635              |
| Goodwill   | 2,072,054              | 2,198,683              | 2,103,718              |
| Total assets                                       | 84,497,426             | 84,051,388             | 84,342,289             |
| OFF-BALANCE SHEET ITEMS                            |                        |                        |                        |
| Contingent liabilities                             | 5,829,577              | 5,848,394              | 5,727,063              |
| Commitments  | 27,261,292             | 28,288,944             | 28,313,662             |
| Financial derivatives                              | 191,246,606            | 184,769,732            | 180,109,041            |
|  | 224,337,475            | 218,907,070            | 214,149,766            |
|  | ,,                     |                        |                        |

\* - Unaudited

#### Appendix III

# Audited Statement of Changes in Shareholders' Equity – Group For the financial year ended 31 December

|  | Share<br>capital | Capital<br>reserves | Statutory reserves | Revenue<br>reserves  | Total        |
|--|------------------|---------------------|--------------------|----------------------|--------------|
|  | S\$'000          | S\$'000             | S\$'000            | S\$'000              | S\$'000      |
| Balance at 1 January 2003  | 1,290,299        | 1,505,515           | 1,936,244          | 4,492,164            | 9,224,222    |
| Profit attributable to shareholders  | -                | -                   | -                  | 954,124              | 954,124      |
| Foreign currency translation gains   |                  |                     |                    |                      |              |
| not recognised in the income statements                                    | -                | -                   | -                  | 8,555                | 8,555        |
| Total recognised gains for the financial period                            | -                | -                   | -                  | 962,679              | 962,679      |
| Transfers  | _                | 13,685              | (81,941)           | 68,256               | _            |
| Class E preference shares issued for cash                                  | 50               | 499,950             | (01,041)           |                      | 500,000      |
| Class E preference dividends paid  | -                | -                   | -                  | (20,096)             | (20,096)     |
| Class G preference shares issued for cash                                  | 1,865            | 184,877             | -                  | -                    | 186,742      |
| Class G preference shares issued   | 2 002            | 206 171             |                    | (200 264)            |              |
| in lieu of special cash dividend<br>Class G preference dividends paid      | 2,093            | 206,171             |                    | (208,264)<br>(7,242) | -<br>(7,242) |
| Expenses relating to the issue of preference shares                        | -                | (1,648)             | -                  | (1,=+=)              | (1,648)      |
| Final dividends paid to ordinary stockholders                              | -                | (1,010)             | -                  | (151,081)            | (151,081)    |
| Interim dividends paid to ordinary stockholders                            | -                | -                   | -                  | (110,811)            | (110,811)    |
| Special dividends paid in cash to ordinary stockholders                    | -                | -                   | -                  | (434,155)            | (434,155)    |
| Selective capital reduction  | (12,139)         | (92,620)            | -                  | -                    | (104,759)    |
| Shares issued under Share Option Schemes                                   | 1,916            | 13,146              | -                  | -                    | 15,062       |
| Balance at 31 December 2003  | 1,284,084        | 2,329,076           | 1,854,303          | 4,591,450            | 10,058,913   |
| Include:-  |                  |                     |                    |                      |              |
| Share of reserves of associated companies                                  | -                | 20,691              | -                  | 1,021,463            | 1,042,154    |
|  |                  |                     |                    |                      |              |
| Balance at 1 January 2002  | 1,286,606        | 1,911,490           | 1,889,924          | 3,744,204            | 8,832,224    |
| Profit attributable to shareholders<br>Foreign currency translation losses | -                | -                   | -                  | 666,708              | 666,708      |
| not recognised in the income statements                                    |                  | -                   | -                  | (96,834)             | (96,834)     |
| Total recognised gains for the financial period                            | -                | -                   | -                  | 569,874              | 569,874      |
| Transfers  | -                | (429,693)           | 46,320             | 383,373              | -            |
| Adjustment in reserves of an associated company                            | -                |                     |                    | (24,167)             | (24,167)     |
| Final dividends paid to ordinary stockholders                              | -                | -                   | -                  | (130,803)            | (130,803)    |
| Interim dividends paid to ordinary stockholders                            | -                | -                   | -                  | (50,317)             | (50,317)     |
| Shares issued under Share Option Schemes                                   | 3,693            | 23,718              | -                  | -                    | 27,411       |
| Balance at 31 December 2002  | 1,290,299        | 1,505,515           | 1,936,244          | 4,492,164            | 9,224,222    |
| Include:-  |                  |                     |                    |                      |              |
| Share of reserves of associated companies                                  |                  | 19,232              | -                  | 877,250              | 896,482      |

#### Appendix IV

## Audited Consolidated Cash Flow Statement

For the financial year ended 31 December

| S8000S8000Operating profit before provisions and amortisation of goodwill1,338,3971,372,373Adjustments for non-cash items:20,24810,863Depreciation of computer software costs20,24810,863Depreciation of property, plant and equipment(81,42172,960Gains on disposal of nestment securities(92,406)(46,708)Gains on disposal of nestment securities(9,977)(26)(Calms)/losses on disposal of property, plant and equipment(45,883)991Operating profit before changes in operating assets and liabilities1,301,7771,400,428Increase/(decrease) in operating liabilities:292,67894,723Uncrease/(decrease) on operating assets:(484,514)(513,008)Deposits and balances of banks(140,355)(1,429,489)Bills payable and other liabilities292,67894,723(Increase)/decrease in operating assets:(2,269)180,451Dealing securities(2,269,110)(249,451)(256,991)Cash flows from investing activities2,285,4721,315,310Cash flows from investing activities(246,041)(226,991)Cash flows from investing activities5,1775,173Purchase of on-plare socurities(245,041)(266,991)Purchase of on-plare sin subsolidary company-(1,900)Dividends from associated companies5,1775,173Purchase of on-plare sin associated companies5,1775,173Purchase of on-plare sin associated companies- <td< th=""><th></th><th>31 Dec 2003</th><th>31 Dec 2002</th></td<>  |   | 31 Dec 2003 | 31 Dec 2002 |
|---|---|-------------|-------------|
| Operating profit before provisions and amortisation of goodwill         1,328,397         1,372,373           Adjustments for non-cash items:         20,248         10,883           Depreciation of property, plant and equipment         81,421         72,890           Gains on disposal of investment securities         (92,406)         (46,709)           Gains on disposal of property, plant and equipment         (45,883)         991           Operating profit before changes in operating assets and liabilities         1,301,777         1,400,426           Increase/(decrease) in operating liabilities:         20,268         991           Deposits of non-bank customers         (484,514)         (513,908)           Deposits and balances of banks         (140,355)         (1429,849)           Bills payable and other liabilities         29,678         94,723           Increase/(decrease in operating assets:         (62,269)         (31,700)           Lorens to customers and bills receivable         (244,472)         (201,613)           Other assets         (244,912)         (201,813)           Cash frow ifrom investing activities         2,335,472         1,315,310           Lorense provided by operating activities         2,335,472         1,315,310           Devidends from associated companies         5,727         5,173  |   | S\$'000     | S\$'000     |
| Adjustments for non-cash items:       20,248       10,863         Amortisation of computer software costs       20,248       10,863         Depreciation of property, plant and equipment       81,421       72,890         Gains on disposal of investment securities       (92,406)       (46,709)         Increase/located companies       -       (9,977)         Operating profit before changes in operating assets and liabilities       1,301,777       1,400,428         Increase/(decrease) in operating liabilities:       292,678       94,723         Deposits of non-bank customers       (484,514)       (513,909)         Deposits of anobalances of banks       (480,516)       (140,355)         Deposits of non-bank customers       (62,269)       180,451         Placements with and loans to banks       4,809,150       (31,700)         Dealing securities       (2,344,192)       (20,113)         Other assets       (249,445)       (26,691)         Cash flows from investing activities       2,385,472       (31,510)         Cash flows from investing activities       2,385,472       (31,513)         Cash flows from associated company       1,000       9,000         Dividends from associated companies       51,170       5,5173         Cash flows from associated compan   | Cash flows from operating activities                                |             |             |
| Depreciation of property, plant and equipment         81, 221         72,890           Gains on disposal of investment securities         (92,406)         (46,709)           Gains on disposal of netrests in associated companies         .         (9,877)           Operating profit before changes in operating assets and liabilities         1,301,777         1,400,426           Increase/(decrease) in operating liabilities:         .         (84,514)         (51,309)           Deposits of non-bank customers         (44,429,849)         Bills payable and other liabilities         292,678         94,723           Uncrease/(decrease) in operating assets:         .         (2,244,192)         220,678         94,723           Uncrease/lobercase in operating assets:         .         (2,244,192)         220,678         94,723           Uncrease/lobercase in operating assets:         .         (2,244,192)         220,671         94,723           Cash provided by operating activities         .         (2,341,192)         2249,455)         (31,700)           Learns to customers and bills receivable         .         (2,244,192)         220,011,13         1,542,301           Increase // decrease in associated companies         .         (140,762)         (249,455)         (10,148)           Cash provided by operating activities         .   |   | 1,338,397   | 1,372,373   |
| Gains on disposal of investment securities(92,406)(46,709)Gains on disposal of subsidiary company.(305)Gains on disposal of property, plant and equipment(45,833)991Operating profit before changes in operating assets and liabilities1,301,7771,400,426Increase/(decrease) in operating liabilities:(484,514)(513,903)Deposits of non-bank customers(484,514)(513,903)Deposits of non-bank customers(484,514)(513,903)Deposits and balances of banks(140,355)(1,429,849)Bills payable and other liabilities:22,67894,723Delang securities(62,269)180,451(140,762)Placements with and loans to banks(4,609,150)(31,700)Loans to customers and bills receivable(2,444,192)2,091,1613Other assets(140,762)(249,455)Cash provided by operating activities2,385,7721,315,310Net cash provided by operating activities(2,458,971)1,315,310Cash flows from investing activities(2,432,285)(2,064,132)Cash flows from investing activities(2,432,285)(2,064,132)Cash flows from investing activities(2,432,285)(2,064,132)Purchase of investment securities(45,303)-Purchase of investment securities(45,303)-Purchase of investment securities(5,44,013)-Purchase of investment securities(1,371,955)(71,1362)Proceeds from disposal of interests in associated companies  | Amortisation of computer software costs                             | 20,248      | 10,863      |
| Gains on disposal of a subsidiary company-(305)Gains on disposal of interests in associated companies-(9,677)(Cains)/losses on disposal of property, plant and equipment(45,833)991Operating profit before changes in operating assets and liabilities1,301,7771,400,426Increase/(decrease) in operating liabilities:(140,355)(1,429,849)Deposits and balances of banks(140,355)(1,429,849)Bills payable and other liabilities292,67894,723Uncrease//decrease in operating assets:292,67894,723Dealing securities(62,269)180,451Placements with and loans to banks4,609,150(31,700)Loans to customers and bills receivable(2,634,192)2,091,613Other assets(140,762)(244,452)(248,4514)Cash provided by operating activities(246,041)(246,041)(246,041)Income tax paid(286,891)(1,315,310)(286,877)Cash from investing activities51,17035,83735,837Decrease in associated companies51,17035,837-Purchase of long-tern Singapore government securities(2,435,285)(1,136,20)Purchase of Inorsetting sectivities(1,263,991)-(1,801)Proceeds from disposal of a subsidiary companies(2,435,285)(71,362)Purchase of Inogenty, plant and equipment(4,45,266)(67,053)Proceeds from disposal of a subsidiary companies(1,371,955)(71,362)Proceeds from disposal of a subsidia  | Depreciation of property, plant and equipment                       | 81,421      | 72,890      |
| Gains on disposal of interests in associated companies- (9,677)(Gains)/losses on disposal of property, plant and equipment(45,883)Operating profit before changes in operating assets and liabilities1,301,777Deposits of non-bank customers(484,514)Deposits of non-bank customers(484,514)Deposits and balances of banks(140,355)Bills payable and other liabilities:292,678Dealing securities(62,269)Placements with and cans to banks4,809,150Cash row ded by operating activities(2,841,922)Cash provided by operating activities2,831,513Cash provided by operating activities2,385,472Cash frow from investing activities2,385,472Cash flows from investing activities5,177Acquisition of additional interest in subsidiary companies(2,436,265)Cash flows from investing activities5,177Purchase of long-term Singapore government securities(2,435,265)Purchase of long-term Singapore government securities(45,301)Purchase of long-term Singapore government securities1,302,07Proceeds from disposal of interests in associated companies2,806Proceeds from disposal of a subsidiary company- (1,802)Proceeds from disposal of interestines1,224,805)Proceeds from disposal of interest in associated companies- (2,806,122)Purchase of long-term Singapore government securities1,243,2301Proceeds from disposal of interest in associated companies- (1,802)Proceeds from disposal of interes   | Gains on disposal of investment securities                          | (92,406)    | (46,709)    |
| (Gains)/losses on disposal of property, plant and equipment(45,883)991Operating profit before changes in operating assets and liabilities1,301,7771,400,426Increase/(decrease) in operating liabilities:Deposits of non-bank customers(484,514)(513,908)Deposits and balances of banks(140,356)(1,420,849)Bills payable and other liabilities292,67894,723(Increase)/decrease in operating assets:(62,269)180,451Dealing securities(62,269)180,451Placements with and loans to banks(140,762)(249,445)Cash flows from investing activities(2,844,192)2,091,613Other assets(140,762)(249,945)Cash provided by operating activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities(2,49,411)(226,991)Net cash provided by operating activities5,7275,737Decrease in associated companies5,1775,737Purchase of investment securities(2,435,285)(2,064,132)Purchase of investment securities(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-2,806Proceeds from disposal of a subsidiary company-2,806Proceeds from disposal of netwestment securities(46,536)(773,982)Proceeds from disposal of a subsidiary company-2,806Proceeds from disposal of netwestment securities(13,779)2,206Procee   |   | -           | (305)       |
| Operating profit before changes in operating assets and liabilities       1,301,777       1,400,426         Increase/(decrease) in operating liabilities:       (484,514)       (513,908)         Deposits and balances of banks       (140,355)       (1,428,48)         Bills payable and other liabilities       292,678       94,723         Increase/(decrease in operating assets:       (62,269)       180,451         Delaing securities       (62,269)       180,451         Placements with and loans to banks       4,809,150       (31,700)         Loans to customers and bills receivable       (2,944,192)       (2(49,455))         Cash provided by operating activities       2,631,513       1,542,301         Income tax paid       (246,041)       (226,991)         Net cash provided by operating activities       2,385,472       1,315,310         Cash flows from investing activities       5,727       5,173         Acquisition of additional interest in subsidiary companies       (248,041)       -         Decrease in associated companies       5,727       5,173         Purchase of property, plant and equipment       (46,536)       (67,053)         Purchase of property, plant and equipment       (45,266       1,370,992         Proceeds from disposal of investimes sociated companies       -  |   | -           |             |
| Increase/(decrease) in operating liabilities:<br>Deposits of non-bank customers<br>(484,514) (513,908)<br>Deposits and balances of banks<br>Bills payable and other liabilities<br>292,678 94,723<br>(Increase)/(decrease in operating assets:<br>Dealing securities<br>Placements with and loans to banks<br>Lassets<br>Cash provided by operating activities<br>(2,344,192) 2,091,613<br>Other assets<br>Cash provided by operating activities<br>Acquisition of additional interest in subsidiary companies<br>Cash provided by operating activities<br>Acquisition of additional interest in subsidiary companies<br>(248,641) (226,991)<br>Net cash provided by operating activities<br>Cash provided by operating activities<br>Acquisition of additional interest in subsidiary companies<br>(248,641) (226,991)<br>Net cash provided dompanies<br>5,727 5,173<br>Purchase of investment securities<br>(243,5285) (2,064,132)<br>Purchase of investment securities<br>(243,5285) (2,064,132)<br>Purchase of investment securities<br>Proceeds from disposal of a subsidiary companies<br>Proceeds from disposal of investment securities<br>Proceeds from disposal of property, plant and equipment<br>Proceeds from disposal of property, plant and equipment<br>Proceeds from disposal of property, plant and equipment<br>Proceeds from issue of preference shares<br>Proceeds from issue of preference shares<br>Proceeds from | (Gains)/losses on disposal of property, plant and equipment         | (45,883)    | 991         |
| Deposits of non-bank customers         (484,514)         (513,908)           Deposits and balances of banks         (140,355)         (1,429,849)           Bills payable and other liabilities         292,678         94,723           (Increase)/decrease in operating assets:         (62,269)         180,451           Dealing securities         (62,269)         180,451           Diacements with and loans to banks         4,809,150         (31,700)           Loans to customers and bills receivable         (2,944,192)         2,091,613           Other assets         (140,762)         (249,455)           Cash provided by operating activities         2,335,472         1,315,310           Income tax paid         (246,041)         (226,991)           Net cash provided by operating activities         2,335,472         1,315,310           Cash provided by operating activities         2,335,472         1,315,310           Cash provided by operating activities         (246,041)         (226,991)           Net cash outflow from investing activities         2,335,472         1,315,310           Cash provided by operating activities         2,335,472         1,315,310           Decrease in associated companies         5,727         5,173           Purchase of investment securities         (46,4536)   | Operating profit before changes in operating assets and liabilities | 1,301,777   | 1,400,426   |
| Deposits of non-bank customers         (484,514)         (513,908)           Deposits and balances of banks         (140,355)         (1,429,849)           Bills payable and other liabilities         292,678         94,723           (Increase)/decrease in operating assets:         (62,269)         180,451           Dealing securities         (62,269)         180,451           Diacements with and loans to banks         4,809,150         (31,700)           Loans to customers and bills receivable         (2,944,192)         2,091,613           Other assets         (140,762)         (249,455)           Cash provided by operating activities         2,335,472         1,315,310           Income tax paid         (246,041)         (226,991)           Net cash provided by operating activities         2,335,472         1,315,310           Cash provided by operating activities         2,335,472         1,315,310           Cash provided by operating activities         (246,041)         (226,991)           Net cash outflow from investing activities         2,335,472         1,315,310           Cash provided by operating activities         2,335,472         1,315,310           Decrease in associated companies         5,727         5,173           Purchase of investment securities         (46,4536)   | Increase/(decrease) in operating liabilities:                       |             |             |
| Deposits and balances of banks(140,355)(1,429,849)Bills payable and other liabilities292,67894,723(Increase)/decrease in operating assets:0Dealing securities(62,269)180,451Placements with and loans to banks4,809,150(31,700)Loans to customers and bills receivable(2,944,192)2,091,613Other assets(140,725)(248,455)Income tax paid(246,041)(226,991)Net cash provided by operating activities2,335,4721,316,310Cash flows from investing activities(2,435,285)(10,148)Capital return from an associated companies5,7275,173Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of ong-term Singapore government securities(14,636)(67,053)Net cash outflow from disposal of a subsidiary companies2,8062,806Proceeds from disposal of investment securities(1,526,2261,370,992Proceeds from disposal of investment securities(1,271,955)(711,362)Cash flows from financing activities(1,271,955)(711,362)Cash flows from financing activities(1,271,955)(711,362)Net cash used in investing activities(1,271,955)(711,362)Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,377,9922,662Proceeds from disposal of property, plant and equipment69,4448,143   |   | (484,514)   | (513,908)   |
| (Increase)/decrease in operating assets:(62,269)180,451Placements with and loans to banks4,809,150(31,700)Loans to customers and bills receivable(2,944,192)2,091,613Other assets(140,762)(244,045)Cash provided by operating activities2,631,5131,542,301Income tax paid(226,041)(226,041)Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities(248,041)(244,014)Acquisition of additional interest in subsidiary companies5,17036,837Decrease in associated companies5,7275,173Dividends from associated companies5,7275,173Purchase of investment securities(2,445,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of inverstment securities1,526,8261,370,992Proceeds from disposal of inverstment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,395)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(1,81,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of preference shares(535)(1,65  |   | (140,355)   |             |
| Dealing securities(62,269)180,451Placements with and loans to banks(2,944,192)(2,944,192)(2,944,192)Loans to customers and bills receivable(2,944,192)(249,455)(249,455)Other assets(140,762)(249,045)(226,941)(226,941)Income tax paid(246,041)(226,991)(226,991)Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of investment securities1,526,8261,370,992Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of investment securities(1,371,955)(711,362)Cash subdi in investing activities(5,250)133,000Dividends paid(723,385)(181,120)Net cash used in investing activities(5,250)133,000Dividends paid(713,385)(1181,120)Net proceeds from issue of ordinary shares(535)(1,659)Net cash used of reference shares(6  | Bills payable and other liabilities                                 | 292,678     | 94,723      |
| Placements with and loans to banks4,809,150(31,700)Loans to customers and bills receivable(2,944,192)2,091,613Other assets(140,762)(249,455)Cash provided by operating activities2,631,5131,542,301Income tax paid(246,041)(226,991)Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities(244,041)(226,991)Acquisition of additional interest in subsidiary companies(288)(10,148)Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,737Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of interests in associated companies2,8061,370,992Proceeds from disposal of interests in associated companies2,8061,370,992Proceeds from disposal of interests in associated companies2,8061,370,992Proceeds from disposal of interests in associated companies2,28621,370,992Proceeds from disposal of interests in associated companies2,28061,370,992Proceeds from disposal of interest in associated companies2,28061,370,992Proceeds from disposal of interest in associated companies1,562,8261,370,992Proceeds from disposal of proper  | (Increase)/decrease in operating assets:                            |             |             |
| Loans to customers and bills receivable(2,944,192)2,091,613Other assets(140,762)(249,455)Cash provided by operating activities2,631,5131,542,301Income tax paid(246,041)(226,091)Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of long-term Singapore government securities(244,013)-Purchase of long-term Singapore government securities(544,013)-Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(723,385)(181,120)Dividends paid(723,385)(181,120)-Net proceeds from issue of preference shares685,094-Proceeds from issue of preference shares(535)(1,659)Net cash used in financing activities(1,337,73)(22,386)Net cash used in financing activities(1,659)-Net cash used in financing activities(635)(1,659) <td>Dealing securities</td> <td>(62,269)</td> <td>180,451</td>   | Dealing securities  | (62,269)    | 180,451     |
| Other assets(140,762)(249,455)Cash provided by operating activities2,631,5131,542,301Income tax paid(246,041)(226,991)Net cash provided by operating activities2,386,4721,315,310Cash flows from investing activities2,386,4721,315,310Acquisition of additional interest in subsidiary companies(288)(10,148)Capital return from an associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,044,132)Purchase of investment securities(544,013)-Purchase of poperty, plant and equipment(46,566)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of inverstment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(104,759)Cash flows from issue of preference shares685,094-Proceeds from issue of ordinary shares(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net cash used in financing activities(16,535)(1,659)Net cash used in financing activities(535)(1,659)Net cash used in financing activities(535)(1,659)Net cash u   | Placements with and loans to banks                                  | 4,809,150   | (31,700)    |
| Cash provided by operating activities2,631,5131,542,301Income tax paid(246,041)(226,991)Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities2,385,4721,315,310Cash flows from investing activities(288)(10,148)Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2435,285)(2,064,132)Purchase of ong-term Singapore government securities(46,536)(67,053)Purchase of ong-term Singapore government securities1,526,8261,370,992Proceeds from disposal of a subsidiary companies2,806Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares(535)(1659)Net cash used in financing activities(133,773)(22,366)Net cash used in financing activities(535)(1659)Net cash used in financing activities(535)(1659)Net cash used in financing activities(535)(1659)Net cas   | Loans to customers and bills receivable                             | (2,944,192) | 2,091,613   |
| Income tax paid(246,041)(226,991)Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities(10,148)Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of long-term Singapore government securities(544,013)-Purchase of long-term Singapore government securities(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,366)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299<  | Other assets  | (140,762)   | (249,455)   |
| Net cash provided by operating activities2,385,4721,315,310Cash flows from investing activities(288)(10,148)Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies(2,435,245)(2,064,132)Purchase of investment securities(2,435,245)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of interests in associated companies-2,806Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of proference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(535)(1,659)Net cash used in financing activities   |   |             |             |
| Cash flows from investing activities(288)(10,148)Acquisition of additional interest in subsidiary companies(288)(10,148)Capital return from an associated companies51,17035,837Decrease in associated companies5,7275,173Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of investment securities-2,806Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of preference shares(535)(1,659)Net cash used in financing activities(104,759)-Change in minority interests and dividends paid to minority interests(133,773)(22,368)Net coreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents888,299484,746   |   |             |             |
| Acquisition of additional interest in subsidiary companies(288)(10,148)Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(7/11,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(133,773)Net foreign currency translation adjustments888,299484,746Cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   | Net cash provided by operating activities                           | 2,385,472   | 1,315,310   |
| Acquisition of additional interest in subsidiary companies(288)(10,148)Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(7/11,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(133,773)Net foreign currency translation adjustments888,299484,746Cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   | Cash flows from investing activities                                |             |             |
| Capital return from an associated company1,0009,000Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares(535)(1,659)Net cash used in financing activities(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,3809,2809,324,534  | -   | (288)       | (10.148)    |
| Dividends from associated companies51,17035,837Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares(104,759)-Change in minority interests and dividends paid to minority interests(133,773)(22,368)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments888,299484,746Cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  |   | · · ·       |             |
| Decrease in associated companies5,7275,173Purchase of investment securities(2,435,285)(2,064,132)Purchase of long-term Singapore government securities(544,013)-Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  |   |             |             |
| Purchase of investment securities(2,435,285)(2,064,132)Purchase of long-term Singapore government securities(544,013)-Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of preference shares(535)(1,659)Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net cash used in financing activities(9,834)(9,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   |   |             |             |
| Purchase of property, plant and equipment(46,536)(67,053)Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(535)(1,659)Net cash used in financing activities(535)(1,659)Net cash used in financing activities(535)(1,659)Net change in cash and cash equivalents8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   | Purchase of investment securities                                   | (2,435,285) | (2,064,132) |
| Net cash outflow from disposal of a subsidiary company-(1,980)Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  | Purchase of long-term Singapore government securities               | (544,013)   | -           |
| Proceeds from disposal of interests in associated companies-2,806Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  | Purchase of property, plant and equipment                           | (46,536)    | (67,053)    |
| Proceeds from disposal of investment securities1,526,8261,370,992Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   | Net cash outflow from disposal of a subsidiary company              | -           | (1,980)     |
| Proceeds from disposal of property, plant and equipment69,4448,143Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000(Decrease)/increase in debt securities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  |   | -           |             |
| Net cash used in investing activities(1,371,955)(711,362)Cash flows from financing activities(5,250)133,000(Decrease)/increase in debt securities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  |   |             |             |
| Cash flows from financing activities(Decrease)/increase in debt securities(5,250)Dividends paid(723,385)Net proceeds from issue of preference shares685,094Proceeds from issue of ordinary shares15,062Selective capital reduction(104,759)Change in minority interests and dividends paid to minority interests(535)Net cash used in financing activities(133,773)Net foreign currency translation adjustments8,555Net change in cash and cash equivalents888,299A84,7469,809,2809,324,534   |   |             |             |
| (Decrease)/increase in debt securities(5,250)133,000Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Qash and cash equivalents as at 1 January9,809,2809,324,534   | Net cash used in investing activities                               | (1,371,955) | (711,362)   |
| Dividends paid(723,385)(181,120)Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   | Cash flows from financing activities                                |             |             |
| Net proceeds from issue of preference shares685,094-Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,7469,809,2809,324,5349,324,534   | (Decrease)/increase in debt securities                              |             |             |
| Proceeds from issue of ordinary shares15,06227,411Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   |   | (723,385)   | (181,120)   |
| Selective capital reduction(104,759)-Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,7469,809,2809,324,534  |   | •           | -           |
| Change in minority interests and dividends paid to minority interests(535)(1,659)Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  | -   |             | 27,411      |
| Net cash used in financing activities(133,773)(22,368)Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   |   |             | -           |
| Net foreign currency translation adjustments8,555(96,834)Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534   |   |             |             |
| Net change in cash and cash equivalents888,299484,746Cash and cash equivalents as at 1 January9,809,2809,324,534  | Net cash used in financing activities                               | (133,773)   | (22,368)    |
| Cash and cash equivalents as at 1 January9,809,2809,324,534   | Net foreign currency translation adjustments                        | 8,555       | (96,834)    |
| Cash and cash equivalents as at 1 January9,809,2809,324,534   | Net change in cash and cash equivalents                             | 888,299     | 484,746     |
|   |   |             |             |
|   | Cash and cash equivalents as at 31 December                         | 10,697,579  | 9,809,280   |